



## **AGENDA**

## **CABINET**

**Monday, 16th July, 2018, at 10.00 am**  
**Darent Room - Sessions House**  
County Hall, Maidstone

Ask for: **Denise Fitch**  
Telephone: **Tel: 03000 416090,**  
**denise.fitch@kent.gov.uk**

*Tea/Coffee will be available 15 minutes before the meeting.*

### **Webcasting Notice**

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### **UNRESTRICTED ITEMS**

*(During these items the meeting is likely to be open to the public)*

1. Introduction/Webcasting
2. Declaration of Interests by Member in Items on the Agenda for this meeting
3. Minutes of the Meetings held on 26 March 2018 and 25 June 2018 (Pages 3 - 12)
4. Revenue and Capital Budget Monitoring (Pages 13 - 58)
5. Other items which the Chairman decides are relevant or urgent
6. Motion to Exclude the Press and Public

That under Section 100A of the Local Government Act 1972 the press and public be excluded from the meeting for the following business on the grounds that it involves the likely disclosure of exempt information as defined in paragraph 3 of part 1 of Schedule 12A of the Act.

**EXEMPT ITEM**

*(During this item the meeting is not likely to be open to the press and public).*

7. The Education People - update (Pages 59 - 72)

Benjamin Watts  
General Counsel  
03000 416814

**Friday, 6 July 2018**

## KENT COUNTY COUNCIL

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### CABINET

MINUTES of a meeting of the Cabinet held in the Darent Room - Sessions House on Monday, 26 March 2018.

PRESENT: Mr P B Carter, CBE, Miss S J Carey, Mr M C Dance, Mr G K Gibbens, Mr R W Gough, Mr P M Hill, OBE, Mr E E C Hotson, Mr P J Oakford, Mr J D Simmonds, MBE and Mr M Whiting

IN ATTENDANCE: Mrs A Beer (Corporate Director Engagement, Organisation Design & Development), Mr D Cockburn (Corporate Director Strategic & Corporate Services), Mr A Scott-Clark (Director of Public Health), Ms P Southern (Interim Director, Adult Social Care and Health), Mr B Watts (General Counsel) and Mr A Wood (Corporate Director of Finance)

### UNRESTRICTED ITEMS

**60. Apologies and Substitutions**  
*(Item 2)*

There were no apologies from Members.

**61. Declaration of Interests by Member in Items on the Agenda for this meeting**  
*(Item 3)*

There were no declarations of interest.

**62. Minutes of the Meeting held on 5 February 2018**  
*(Item 4)*

Resolved that the minutes of the meeting held on 5 February 2018 are correctly recorded and that they be signed by the Chairman.

**63. Revenue and Capital Budget Monitoring - January 2018**  
*(Item 5)*

- (1) Mr Simmonds (Cabinet Member for Finance) introduced the report which set out the budget monitoring position up to 31 January 2017-18 for both revenue and capital budgets, and an update on key activity data for the highest risk budgets.
- (2) Mr Simmonds said there was a revenue pressure of £3.865 million increasing to £5.479 million when roll-forward requirements were taken into account. This represented a reduction in the forecasted pressure since the previous report but did not include the impact of the recent severe weather. The Emergency Conditions Reserve would be drawn down to cover the cost of

gritting and snow clearance but an additional £2 million would be required early in 2018/19 for pot hole repairs.

- (3) Mr Simmonds said it was anticipated that further funding would be received from the Home Office to offset the pressure on costs associated with asylum. If this funding was received the overall position would reduce from £5.479 million to £2.109 million. He also said that this compared with a residual pressure reflected in the previous monitoring report of £3.759 million and represented an underlying improvement of £1.650 million on this month.
- (4) Mr Simmonds said there was a variance of -£69.238 million on the 2017-18 capital budget (excluding schools and PFI), most of which, related to timing and re-phasing rather than a substantial change to the underlying position.
- (5) He concluded by saying that it had been another difficult year, but he was confident that by the end of March the authority would come in on budget.
- (6) Mr Carter (Leader of the Council) said that Kent MPs lead by Helen Whately (MP for Faversham and Mid-Kent) were lobbying government and making the case that costs associated with asylum should not be borne by local authorities particularly in such austere times. He also said that, as Chairman of the County Councils' Network, he was lobbying for cost recovery for councils that would experience a shortfall arising from asylum services.
- (7) Mr Wood (Corporate Director of Finance and Procurement) said a view on the debtor provision of £3.5 million would be taken based on the progress of negotiations with the Home Office.

<b>(8) CABINET 26 March 2018</b>	
<b>Revenue and Capital Budget Monitoring Report January 2017-2018</b>	
<b>Resolved:</b>	
1.	That the forecast revenue budget monitoring position for 2017-18 and capital budget monitoring position for 2017-18 to 2019-20 be noted;
2.	That the need to eliminate forecast pressure on the revenue budget as the authority moves into the final third of the year be noted;
3.	That an additional £2 million spending on pot-hole repairs in 2018-19, in response to the severe weather event during the week of 26 February, from a draw-down from reserves be approved.
Alternative Options Considered	None.
Conflicts of Interest	None.
Dispensations Granted	None.

## 64. Quarterly Performance Monitoring Report - Quarter 3

(Item 6)

*Richard Fitzgerald (Business Intelligence Manager – Performance) was in attendance for this item*

- (1) Cabinet received the quarterly performance report for quarter three providing information about the key areas of performance for the authority.
- (2) Miss Carey (Cabinet Member for Customers, Communications and Performance) introduced the report and said that managing performance was equally as important as managing finances in delivering services. She said the report contained both qualitative and quantitative indicators and provided information about long-term trends.
- (3) Richard Fitzgerald said performance was generally good with most indicators recorded at 'green' (target achieved or exceeded) and that the direction of travel was positive. He went on to draw out important information for Members as follows:
  - i. **Customer Services**
    - a. Good performance had been maintained for caller satisfaction although the percentage of calls to the Contact Point which were answered was slightly below target.
  - ii. **Economic Development & Communities**
    - a. Long term empty domestic properties turned into active use continued to deliver ahead of target.
    - b. Housing delivery, based on energy performing certificates issued, had been sustained at an average of 7,000 new dwellings per year for close to three years.
    - c. Library visits and book issues had been within expectations in the quarter.
  - iii. **Environment and Transport**
    - a. The impact of the recent severe weather was not reflected in performance for this quarter and would be reflected in the next report on performance to the Cabinet.
    - b. The percentage of municipal waste diverted from landfill, 99%, continued to exceed target.
  - iv. **Early Help and Specialist Children's Services**
    - a. Ofsted inspection results for schools and Early Years settings continued to meet the target with year on year improvement.
    - b. Apprenticeship starts for people between aged 16-18 was below target for the last academic year and this reflected trends nationally, however, numbers were increasing for the current academic year.
    - c. The number of young people not in education or training had reduced and had achieved the target set.
    - d. The percentage of child protection plans which were repeat plans remained within target.

- e. The number of children on child protection plans in Kent was above the national average and at its highest level since 2012.
  - f. Demand for Specialist Children's Services continued to increase with 30% more referrals being accepted in the current year compared with last year.
- v. **Adult Social Care**
- a. The number of clients referred to the Enablement Service was on target and the figures now included referrals to an external provider.
  - b. The percentage of delayed transfers of care from hospital where social care was considered to be responsible had reduced and was ahead of the local target of 30%.
- vi. **Public Health**
- a. The number of Health Checks remained ahead of target.
  - b. The number of universal checks delivered by the Health Visiting service had also increased and had moved further ahead of target.
- (5) Mr Fitzgerald concluded by assuring Members that targets not currently being met were all subject to management action and were being closely monitored.
- (6) Mr Gough (Cabinet Member for Children, Young People and Education) said that the completion of Education, Health and Care Plans was below target and had deteriorated over the last few reporting periods. The latest figures were in line with the national average, however, it was likely that the national figure would deteriorate as demand was rising and all authorities were under pressure to convert statements of special educational needs to Education, Health and Care Plans. He said that KCC was on track to convert all statements to Education, Health and Care Plans by the end of March 2018.
- (7) Mr Gough also said that there was an increase in the number of children who would start Year 7 education in 2018; 80% of children had obtained places in their preferred school and 95% obtained one of the four preferences stated on the school admissions form.
- (8) The Leader asked that information about performance across the country be provided for any performance indicators that were 'red-rated'.
- (9) RESOLVED that the report be noted.

## **65. Chairman's Comments**

*(Item 7)*

Mr Carter (Leader of the Council) thanked Louise Whitaker (Democratic Services Manager - Executive) for her work over the past six years and wished her every success in her new position.

## KENT COUNTY COUNCIL

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### CABINET

MINUTES of a meeting of the Cabinet held in the Darent Room - Sessions House on Monday, 25 June 2018.

PRESENT: Miss S J Carey, Mr P B Carter, CBE (Chairman), Mrs M E Crabtree (Substitute for Mr J D Simmonds, MBE), Mr M C Dance, Mr G K Gibbens, Mr R W Gough, Mr P M Hill, OBE, Mr E E C Hotson, Mr P J Oakford and Mr M Whiting

IN ATTENDANCE: Mrs A Beer (Corporate Director Engagement, Organisation Design & Development), Mr D Cockburn (Corporate Director Strategic & Corporate Services), Mrs B Cooper (Corporate Director of Growth, Environment and Transport), Mr M Dunkley CBE (Corporate Director for Children Young People and Education), Mr A Scott-Clark (Director of Public Health), Ms P Southern (Corporate Director, Adult Social Care and Health) and Mr B Watts (General Counsel)

### UNRESTRICTED ITEMS

#### **66. Revenue and Capital Budget Outturn 2017-18**

*(Item 4)*

1. Mrs Crabtree (Deputy Cabinet Member for Finance) introduced this report which set out the provisional revenue and capital budget outturn position for 2017-18, including a final update on key activity data for the highest risk budgets.
2. The provisional outturn for 2017-18 was an underspend of £535k, this was the 18<sup>th</sup> consecutive year that the Council had achieved a balanced budget. Over the past 6 years approximately £515m savings had been made despite increasing demands in many areas. With increasing demands and a reduction in Government Grant the position was not getting easier and the Council would have to continue to pursue transformation and efficiency savings to balance its budget. It was recommended that the underspend of £535k was rolled forward to help fund pothole repairs in 2018-19 together with £1.475m from earmarked reserves to give an extra £2m in 2018-19.
3. Regarding the capital monitoring there was a reported variance of -£93.719m on the 17/18 capital budget excluding schools and PFI. This was a movement of -£16.291m from the previously reported position and was made up of -£4.708m real variance and -£89.011 re-phasing.
4. Mr Wood (Corporate Director of Finance and Procurement) explained that the underspend was similar to the previous year and that this hadn't been reported until the final report so it had been a tight year. There had been no conclusion, before year end, on Asylum, so reasonable assumptions had been made. Mr Wood offered his thanks to all Directorates, Cabinet Members and Budget Holders for their efforts in balancing the budget.

5. Mr Carter explained that he had had a meeting with the Immigration Minister; there had been no commitment about the recalibration of the Asylum Grant, but her attention was drawn to the number of Local Authorities with significant shortfalls and it was essential to ensure that the unmet costs of the last financial year were met along with the current year. Regarding pothole maintenance the underspend, along with the additional money agreed at Cabinet, would be endorsed by the County Council on 12 July.

RESOLVED that the Cabinet:

- i) **Note** the report, including the provisional outturn position for 2017-18 for both the revenue and capital budgets.
- ii) **Agree** that £1,140.8k of the 2017-18 revenue underspending is rolled forward to fund existing commitments, as detailed in section 2 of Appendix 1.
- iii) **Agree** that £3,730.8k of the 2017-18 revenue underspending is rolled forward to fund the re-phasing of existing initiatives, as detailed in section 3 of Appendix 1.
- iv) **Agree** that £50.0k of the 2017-18 revenue underspending is rolled forward to fund the bids detailed in section 4 of Appendix 1.
- v) **Agree** that the £525.1k remainder of the 2017-18 revenue underspending is rolled forward for use on Pot Hole repairs, together with £1,475k from earmarked reserves to give an additional £2m for Pot Hole repairs in 2018-19.
- vi) **Agree** that the £43.052m of capital re-phasing from 2017-18 will be added into the 2018-19 and later years capital budgets, as detailed in Appendix 2.
- vii) **Agree** the proposed capital cash limit changes outlined in Appendix 3.
- viii) **Agree** the contributions to and from reserves as reflected in Appendix 6, which includes all appropriate and previously agreed transfers to and from reserves.

## **67. Revenue and Capital Budget Monitoring Report 2018-19** *(Item 5)*

1. Mrs Crabtree explained that this was the first budget monitoring report for 2018-19, the initial forecast was for a revenue pressure of £10.3m, this was a concern and needed to be managed alongside a forecast gap of £15m for 2019-20. This was not an unusual situation to be in, however identifying savings was becoming increasingly difficult alongside increasing demand and decreasing government grants.
2. The forecast £50m savings identified for 2018-19 were mainly on track to be delivered and the Council continued to lobby the Home Office to ensure that it was reimbursed for the full costs of asylum seekers and care leavers.
3. Mr Wood referred to the RAG risk rating system and any red savings would be worked through to ensure that they were capable of being delivered.

RESOLVED that Cabinet:

- i) **Note** the initial forecast revenue budget monitoring position for 2018-19 and capital budget monitoring position for 2018-19 to 2020-21, and that the forecast pressure on the revenue budget needs to be eliminated as we progress through the year.
- ii) **Approve** the capital virements of £25.436m.



**68. Quarterly Performance Report, Quarter 4, 2017/18**  
(Item 6)

*Richard Fitzgerald (Business Intelligence Manager – Performance) was in attendance for this item.*

1. Miss Carey introduced this report which set out the key areas of performance for the authority. The indicators within the report showed the long-term trends and there were 38 key performance figures within the report; 25 were rated green, 10 rated amber, and 3 rated red (2 in Education and one in Adult Social Services). The net direction of travel was positive with 16 indicators improving, 14 showing a fall in performance and 8 with no change.
2. Miss Carey explained that the report also set out the risk register and one new risk had been added “Post Brexit border systems and infrastructure arrangements”. There had also been a change to risk ratings; on the budget the risk was at amber, and if savings were delivered this would move to green, if savings were not delivered it would move to red.
3. The Leader explained that the performance outturn report would be debated at County Council on 12 July.
4. Mr Fitzgerald set out the highlights of the report, he said that the majority of indicators were ‘green’ and the net direction of travel was positive. He drew out important information for Members as follows:
  - a. **Customer Services**
    - i. Good performance was being maintained for caller satisfaction, but the number of calls answered was slightly below target. There had been an increase in the use of KCC’s website.
  - b. **Economic Development & Communities**
    - i. Job creation through the RGF schemes had increased and the funds were now being recycled delivering further job creation.
    - ii. Housing delivery was now running at close to 7000 for 3 years in a row.
  - c. **Environment and Transport**
    - i. Core service delivery for highways maintenance was maintained throughout the quarter despite weather pressures.
    - ii. The pothole blitz was in progress.
    - iii. Recycling rates across the county were good with the percentage of municipal waste diverted from landfill remaining at 99%.
  - d. **Education**
    - i. Ofsted inspection results were very good with 92% across both primary and secondary, in early years 97% were rated as good or outstanding.
    - ii. Apprenticeship Starts was below target for the last academic year and this reflected trends nationally.

- iii. There was a red indicator on completion of Education, Health and Care Plans, there had been huge demand in this area and existing SEN statements had had to be converted but this was now complete.
- iv. There was also a reduction in children entering primary school at reception for the first time in ten years.

**e. Integrated Children's Services**

- i. Outcomes achieved for early help cases was close to target.
- ii. Results within specialist children's services were all very good with nearly all green indicators.
- iii. Children on child protection plans had decreased in the last quarter and was now in line with the national average.
- iv. There had also been a reduction in the number of unaccompanied asylum seeking children supported by Kent with the dispersal scheme reducing demand on placements.

**f. Adult Social Care**

- i. Contacts resolved at first point of contact remained above target.
- ii. The numbers for enablement now included the externally commissioned Hilton Nursing.
- iii. There were still throughput issues with the inhouse service and availability of home care placements in certain parts of the county.
- iv. There was a currently a commissioning exercise underway looking at care at home.
- v. Delayed discharges from hospital remained ahead of target.

**g. Public Health**

- i. Health Checks completed in year was on target for the 5<sup>th</sup> year in a row.
- ii. For the Health Visiting service activity had increased ahead of target.

5. Mr Fitzgerald concluded by assuring Members that the report was good news, there were some areas where targets were not being met but these were being closely monitored.
6. Mr Carter confirmed that there would be a report to County Council on the outturn for the year. Mr Carter referred to education attainment figures at the various key stages and asked that this be included, Mr Fitzgerald explained that it was included in the commentary and would be highlighted in the annual report to County Council.
7. Mr Gough (Cabinet Member for Children, Young People and Education) mentioned the Education, Health and Care Plans and the fall in delivery within the 20 week deadline. This was a significant issue for the Council, however the indicator judged performance against the national average which was for 2017 and national averages had been falling because of the rise in demand for EHCPs but this would be monitored. Work was being undertaken to ensure effective recruitment and retention of Educational Psychologists. Referring to Child Protection plans there had previously been a rise in demand and numbers of social workers had increased to deal with this. This was now at a more

manageable level. The number of Unaccompanied Asylum Seeking Children was much lower, however Mr Gough considered that the national transfer scheme was not working well and the indicator did not show the high level of care leavers.

RESOLVED that the report be noted.

## **69. Select Committee: The Pupil Premium**

*(Item 7)*

*Mrs Game (Chairman of the Select Committee), Mrs Dean and Dr Sullivan were present for this item.*

1. The Leader reminded Members that the Select Committee report would go to the County Council meeting on 12 July.
2. Mrs Game stated that all young people should have the life choices that they deserve. She explained that generally the gaps in educational achievement for pupils receiving the Pupil Premium remained too wide. The Select Committee was set up to look at the Pupil Premium and to inform policies aimed at narrowing the gap. The Terms of Reference and the Scope were laid out in the document; the Select Committee carried out extensive research and the Select Committee visited a variety of schools before producing 10 recommendations which were contained within the report. The Select Committee report was a live document and Members wished to see robust activities coming out of it.
3. Mrs Game paid tribute to the Committee for their hard work and dedication.
4. Mrs Dean explained that KCC's results were not as good as some of its statistical neighbours and it could do better, the work of the Select Committee had shown that the majority of Grammar Schools in Kent had fewer than 10 pupils from disadvantaged backgrounds in them. It was also clear that a number of schools were not taking on board the advice about which interventions were effective. Mrs Dean suggested that Members look at the website of the Sacred Heart secondary school in Camberwell, which was the 2017 Pupil Premium school of the year and was in the top 2% of schools in the country in terms of adding value to pupil's education. The school had a relentless focus on standards and reporting of activity. The school also had a strong focus on parent participation in their children's education resulting in a 90% attendance at parent meetings. Parental engagement was a common theme in the findings of the Pupil Premium Committee.
5. Dr Sullivan said that the Early Years stage was vitally important, it could be possible to front load Pupil Premium money for initiatives such as speech and language before pupils enter school. Some children were 18months behind their peers by the time they entered primary school.
6. In response to a question from the Leader, Mr Dunkley explained that there was a substantial difference in the school pupil premium vs the early years pupil premium. It was really important to close the gap in the early years phase. Mr Dunkley explained that Kent had been more successful in closing the gap at foundation and KS1 than at KS4 and the higher levels, there had been and would continue to be Head Teacher meetings about this issue.

7. The Leader confirmed that, from the report, generally schools were applying the pupil premium sensibly and were there plans to ensure that good practice was shared; for example, that seen at Sacred Heart secondary school. Mr Dunkley explained that in relation to the new Ofsted framework there was a sensible application of the progress 8 measures at non-selective high schools and Ofsted had had conversations with schools to understand the individual context. There was a correlation between secondary schools which were judged outstanding in the previous Ofsted framework and there were large gaps in performance in these schools which may not have been inspected since 2006, but these would be inspected in the next round and there was a supporting framework for these schools.
8. Mr Dunkley explained that pilots were underway to look at how resources could be used better to work with schools and early help services. It would be possible to replicate this with early help settings depending on the resources available.
9. Mr Gough agreed with the importance of early years intervention but considered that in fact KCC did do fairly well in this area, he was keen to work in the spirit of the recommendations of the report.
10. The Leader confirmed that this would also be discussed by the County Council on 12 July.

RESOLVED:

1. that the Select Committee be thanked for its work and for producing the 10 well focussed recommendations
2. that the consideration of the report by County Council be supported.

By: Cabinet Member for Finance, John Simmonds  
Interim Corporate Directors of Finance, Cath Head and Dave Shipton  
Corporate Directors

To: Cabinet – 16 July 2018

Subject: **REVENUE & CAPITAL BUDGET MONITORING - MAY 2018-19**

Classification: Unrestricted

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## 1. SUMMARY

- 1.1 This report provides the budget monitoring position up to 31 May 2018-19 for both revenue and capital budgets, including an update on key activity data for our highest risk budgets.
- 1.2 The format of this report is:
- This covering summary report which provides a high level financial summary and highlights only the most significant issues, as determined by Corporate Directors.
  - Appendix 1 – a high level breakdown of the directorate monitoring positions;
  - Appendix 2 – activity information for our highest risk budgets;
  - Appendix 3 – details of the Asylum service forecast and key activity information including grant rates compared to actual forecast unit costs;
  - Appendix 4 – details of realignment of revenue budgets **for approval**.
- 1.3 Cabinet is asked to note the forecast revenue and capital monitoring position. In the light of further government funding reductions in the short to medium term, it is essential that a balanced revenue position is achieved in 2018-19, as any residual pressures rolled forward into 2019-20 will only compound an already extremely challenging 2019-20 budget position. This forecast revenue pressure is £10.730m (after Corporate Director adjustments) and needs to be managed down to at least a balanced position.
- 1.4 Whilst it is clear that each year, the position improves as the year progresses, and is in part due to the delivery of management action, history suggests that managers also have a tendency to be pessimistic with their forecasting, by declaring pressures early but holding back on declaring underspending until towards year end. For comparison, the initial forecast for 2017-18 was a forecast pressure of £8.2m and we ended the year with a “net” underspend of £0.6m; which is also consistent with the position in 2016-17 where we started the year with a pressure of £7.9m and we ended the year with a “net” underspend of £0.6m. That’s not to say that such a significant turnaround can be repeated again this year, especially as the risk of non-delivery of savings increases each year due to the aggregated impact of year on year reductions and the ability to find new areas in which to make savings are becoming fewer. Clearly, much depends on our negotiation with the Home Office, where we will be seeking full reimbursement of the costs of supporting unaccompanied asylum seekers and care leavers.
- 1.5 In the monitoring report which went to Cabinet on 25 June we reported a pressure of £10.3m. It should be noted that this was a high level forecast and the position reported in this report is based on the first true round of budget monitoring for the 2018-19 financial year.

## 2. RECOMMENDATIONS

**Cabinet** is asked to:

- i) **Note** the forecast revenue budget monitoring position for 2018-19 and capital budget monitoring position for 2018-19 to 2020-21, and that the forecast pressure on the revenue budget needs to be eliminated as we progress through the year.
- ii) **Agree** the revenue budget realignment set out in Appendix 4.
- iii) **Agree** the capital budget realignment set out in section 5.

## 3. SUMMARISED REVENUE MONITORING POSITION

- 3.1 Overall the net projected revenue variance for the Council as reported by budget managers is a pressure of £8.219m. Corporate Directors have adjusted this position by £2.511m, increasing the pressure to £10.730m. Details of the Corporate Director adjustments are provided below in sections 3.3. In total, this position reflects that we are on track to deliver the majority of the £50.2m of savings included in the approved budget for this year, but further work is urgently required to identify options to eliminate the residual £10.730m forecast pressure. Usually at this early stage of the financial year there are no requests for roll forwards, however, this year there has been a request of £0.750m from Adult Health and Social Care. This roll forward would increase the forecast pressure to £11.480m with Corporate Director Adjustments. The position by directorate is shown in table 1 below.

3.2 Table 1: Directorate revenue position

Directorate	Budget	Net Forecast Variance *	Corporate Director Adjustment	Revised Net Variance	Last Reported Position	Movement
	£m	£m	£m	£m	£m	£m
<b>Adult Social Care &amp; Health</b>						
Strategic Management & Directorate Budgets (ASCH)	35.347	-3.163		-3.163		
Disabled Children, Adult Learning Disability & Mental Health	228.609	4.400	0.303	4.703		
Older People & Physical Disability	154.316	-1.045	0.887	-0.158		
<i>Total Adult Social Care &amp; Health</i>	<i>418.272</i>	<i>0.192</i>	<i>1.190</i>	<i>1.382</i>	<i>0</i>	<i>0</i>
<b>Children, Young People &amp; Education</b>						
Strategic Management & Directorate Budgets (CYPE)	2.190	0.063	1.000	1.063		
Education Services, Planning & Resources	37.692	4.184		4.184		
Quality & Standards	2.958	-0.641	0.641	0.000		
Early Help & Preventative Services	16.348	-0.128	0.150	0.022		
Specialist Children's Services	125.027	3.387	-0.470	2.917		
<i>Total Children, Young People &amp; Education</i>	<i>184.215</i>	<i>6.864</i>	<i>1.321</i>	<i>8.185</i>	<i>0</i>	<i>0</i>
<b>Growth, Environment &amp; Transport</b>						
Strategic Management & Directorate Budgets (GET)	0.612	0.250		0.250		
Economic Development	4.342	0.000		0.000		
Highways, Transportation & Waste	140.435	-0.033		-0.033		
Environment, Planning & Enforcement	14.356	0.822		0.822		
Libraries, Registration & Archives	9.363	-0.002		-0.002		
<i>Total Growth, Environment &amp; Transport</i>	<i>169.107</i>	<i>1.036</i>		<i>1.036</i>		
<b>Strategic &amp; Corporate Services</b>						
Strategic Management & Directorate Budgets (S&CS)	-2.262	-0.003		-0.003		
Engagement, Organisation Design & Development	14.494	0.819		0.819		
Finance	10.958	-0.248		-0.248		
General Counsel	5.023	0.103		0.103		
Infrastructure	37.636	1.606		1.606		
Strategic Commissioning including Public Health	8.024	-0.001		-0.001		
Strategy, Policy, Relationships & Corporate Assurance	1.723	0.128		0.128		
Business Services Centre	-3.304	0.000		0.000		
<i>Total Strategic &amp; Corporate Services</i>	<i>72.293</i>	<i>2.404</i>	<i>0</i>	<i>2.404</i>	<i>0</i>	<i>0</i>
<b>Financing Items &amp; Unallocated</b>	<b>114.601</b>	<b>-2.277</b>		<b>-2.277</b>		
<b>TOTAL (Excl Schools)</b>	<b>958.488</b>	<b>8.219</b>	<b>2.511</b>	<b>10.730</b>	<b>0.000</b>	<b>0.000</b>
<i>Schools (CYPE Directorate)</i>	<i>0</i>	<i>7.519</i>		<i>7.519</i>		
<b>TOTAL</b>	<b>958.488</b>	<b>15.738</b>	<b>2.511</b>	<b>18.249</b>	<b>0</b>	<b>0</b>

<b>Variance from above (excl Schools)</b>					<b>10.730</b>	<b>0.000</b>	<b>10.730</b>
Roll Forwards	- committed						0.000
	- re-phased				0.750		0.750
	- bids						0.000
Total Roll Forward Requirements					0.750	0.000	0.750
<b>(-ve) Uncommitted balance / (+ve) Deficit</b>					<b>11.480</b>	<b>0.000</b>	<b>11.480</b>

\* the variances reflected in appendix 1 & 2 will feature in this column

### 3.3 Table 1b: Provisional Directorate **revenue** position after roll forwards:

Directorate	Variance	Roll Forwards			Revised Variance
	£m	Committed	Re-phased	Bids	£m
		£m	£m	£m	
Adult Social Care & Health	1.382	0.750			2.132
Children, Young People & Education	8.185				8.185
Growth, Environment & Transport	1.036				1.036
Strategic & Corporate Services	2.404				2.404
Financing Items & Unallocated	-2.277				-2.277
<b>TOTAL (Excl Schools)</b>	<b>10.730</b>	<b>0.750</b>	<b>0.000</b>	<b>0.000</b>	<b>11.480</b>

3.4 The main reasons for the reported variance of £10.730m before roll forwards and £11.480 after roll forwards are reported below. (Please refer to Appendix 1.)

#### 3.4.1 Adult Social Care and Health:

The overall forecast variance for the Directorate is a pressure of +£0.2m; of which -£3.2m relates to Strategic Management & Directorate Budgets - Adults, +£4.4m relates to Disabled Children, Adult Learning Disability & Mental Health and -£1.0m relates to Older People & Physical Disability.

This variance position reflects activity data to date in the 2018-19 financial year and we will continue to refine the forecast alongside activity trends over the remaining months.

Two Corporate Director Adjustments are proposed;

- +£1.0m increase (predominantly within Older Persons) to support future demographic pressure as client numbers are expected to increase over and above the current level of clients assumed within the forecast; +£0.2m Physical Disability - Community Based Services, +0.7m Older People - Community Based Services and +£0.1m Adult Learning & Physical Disability pathway - Residential Care Services.
- +£0.2m increase to Adult Learning & Physical Disability pathway - Community Based Services. This is to account for any inflationary price uplifts for clients receiving a Direct Payment to employ a Personal Assistant. Some funding for this has been included in the budget, but the current forecast does not yet reflect the increases anticipated at the annual financial reviews.

Taking the above adjustments into account, means the Directorate will be reporting a forecast pressure of +£1.4m.



### 3.4.1.1 Strategic Management and Directorate Budgets – Adults

The forecast variance for Strategic Management & Directorate Budgets - Adults is -£3.2m.

- This variance relates mainly to centrally held funds, still to be allocated which cover pressures already recognised within the forecast position. This includes -£1.7m variance against sustainability funding and -£1.5m against Social Care Support monies. This partially offsets pressures from unachievable in year savings of +£0.4m.
- There is an underspend of -£0.4m within Safeguarding Adults. This underspend primarily relates to a planned underspend of -£0.7m on the dedicated piece of work to clear the DOL's backlog, as the contract will not commence until October, meaning that funding will be required to continue into 2019-20 and as this project is funded with one off budget, a roll forward request is being made. There is however an underlying pressure relating to in-year DOL's referrals, of £0.3m, meaning an overall forecast underspend of £0.4m is reported.

### 3.4.1.2 Disabled Children, Adult Learning Disability and Mental Health

Disabled Children, Adult Learning Disability and Mental Health Services are forecasting a net pressure of +£4.4m. It should be noted however that a Corporate Director Adjustment is proposed of +£0.3m (see 3.3.1) increasing the net pressure to +£4.7m.

- +£3.4m of this pressure relates to Learning Disability Community Based Services (18+) where there is increasing activity within the Supporting Independent Living Service. The cost of Sleep-In-Nights and increasing client numbers is creating a pressure. This will partially be offset by the allocation of centrally held funds in the Strategic Management and Directorate Budgets (see 3.3.1.1).
- A forecast pressure of +£1.0m is reported within services for children with a disability (0-18), which relates to an increase in cost of placements for complex residential placements for young children, reflecting the full year effect of increases in both activity and the cost of care packages in the final quarter of the previous financial year of £0.9m. The +£0.6m pressure on children & young people social care staffing reflects the need for the service to maintain low numbers of vacancies and the use of agency to meet the current demands for the service. This is partially offset by lower demand for individual services for children in need resulting in a -£0.4m underspend. The pressures on this service are expected to continue and will need to be reflected in the 2019-22 MTFP.

### 3.4.1.4 Older People and Physical Disability

Older People and Physical Disability services are forecasting a net underspend of -£1.0m, which includes several offsetting variances. It should be noted however that a Corporate Director Adjustment is proposed of +£0.9m (see 3.3.1) reducing the net underspend to -£0.1m. The most significant variances are detailed below.

- Older People (65+) Residential and Nursing is reporting an underspend of -£0.6m in line with current activity trends. Client numbers within this service are continuing to reduce in line with the directorate's operating model. The remaining -£1.1m variance relates to Community Services, where the budget has been increased to reflect changing levels of activity and complexity. The budget manager's forecast does not reflect this future increase, therefore a corporate director adjustment has been made.
- Physical Disability (18-65) services are reporting a pressure of +£1.8m, mainly within Residential Care Services which correlates to increasing client activity and costs.
- There is a variance of -£1.4m reported against Adaptive & Assistive Technology as efficiencies within the procurement and running of this service come into full effect in 2018-19.
- There is an underspend forecast of -£0.6m against Assessment Staffing and a variance of -£0.5m against Carers Support Services.
- Due to slippage on some of the transformation savings, at this stage it is felt prudent to reflect +£1.5m as a pressure. However, this is partially offset by efficiencies elsewhere within the division.
- The Older People and Physical Disability forecast assumes that there will be also be some increased activity over the winter months.

#### 3.4.2 Children, Young People and Education Directorate:

The initial forecast for Children, Young People and Education Directorate indicates an overall pressure of £8.2m (after Corporate Director adjustments), of which £2.9m relates to the Asylum service.

##### 3.4.2.1 Education Services, Planning & Resources

There are a number of pressures from 2017-18 which are expected to continue into 2018-19, including:

- a continual shortfall in the recovery of costs for excepted items of +£0.2m such as maternity cover, resulting from higher than anticipated demand from schools.
- ongoing school security costs of +£0.3m;
- the installation, hire, and removal of mobile classrooms to support the Basic Need programme of +£0.8m;
- +£0.3m revenue maintenance costs associated with schools are expected to be more than the grant available. This covers both planned maintenance agreements and subsequent resultant work which falls under the Total Facilities Management contracts.

There are also emerging pressures on:

- The Education Psychology service of +£1.1m, due to increasing statutory workloads which is resulting in the continual use of agency staff to cover staff

vacancies and the need to offer enhanced salary packages to attract and retain permanent staff. Consequently, the service is also expecting to cease traded activities to focus on statutory services leading to a shortfall in income.

- +£0.2m general shortfall in traded income for emergency planning.
- +£1.4m support of children with Special Education Needs (SEN). The pressure is resulting from the increasing provision of therapy services and higher demand for statutory assessments, along with additional payments to reflect the greater complexity of needs of the pupils placed in our special schools.
- There is a risk in the deliverability of the £2m Integration saving, due to a delay in the appointment of senior posts. We are continuing to look at short term options but at this stage we only have plans in place to deliver +£1m.

The demand and subsequent financial pressures are expected to continue into 2019-20 and this is being highlighted in the initial medium term plan discussions.

#### 3.4.2.2 Specialist Children's Services (excluding Asylum):

The Specialist Children Service is forecasting a breakeven position however this is formed from a number of compensating independent variances. The Care Leavers Service is forecasting a pressure of £0.6m resulting from the need to recruit additional staff and use of agency to meet the current demand of supporting citizen children including the anticipated impact of new legislation requiring local authorities to continue to offer support to young people up to the age of 25. The impact of this new legislation is expected to be ongoing and will increase in future years.

This pressure is offset by anticipated underspends on the safeguarding service and lower unit costs across adoption & special guardianship orders partially resulting from the full year effect of the means-testing introduced in 2017-18.

#### 3.4.2.3 Specialist Children's Services – Asylum Seekers:

The pressure on the Asylum Service is expected to continue, with an estimate of +£2.9m shortfall in grant income based on a number of assumptions. The 2018-19 Unaccompanied Asylum Seeker Children (UASC) and Care Leavers grant rates have not yet been confirmed by the Home Office, therefore they will continue to be paid at the rates agreed for 2017-18. Negotiations continue with the Home Office to recover the shortfall in funding for this service over recent years.

The main variances for the Asylum service are:

- -£0.4m surplus in grant income from supporting under 16 year olds. This is in line with previous years and is normally used to offset any shortfalls in grant relating to 16-17 year olds and 18+ care leavers.
- +£0.6m shortfall in grant income for supporting 16-17 year olds. There is still a number of children placed in higher cost placements that arrived before the age of 16, which have chosen to remain in their current placements. Attempts to move any individual who is settled in their placement is likely to result in legal challenge. This pressure is less than the previous year as it is assumed new 16-17 year olds will be placed in lower cost supported accommodation settings.

- +£1.3m shortfall in grant income for supporting care leavers (18+). Historically, the grant rate has not been sufficient to recover the costs associated with supporting this age group.
- +£0.9m shortfall in grant income to support the National Transfer Scheme Reception Centre. The pressure on this service has increased since 2017-18 as the number of new UASC arrivals has reduced leading to a reduction in the total grant received to run this service and therefore a greater overall shortfall in funding.
- +£0.5m costs associated with children who are presented to us as Asylum Children that are deemed not to be eligible for the Home Office Grant (referred to as ineligible children).

### 3.4.3 Growth, Environment & Growth:

The overall position for the Directorate, before is a forecast pressure of +£1.0m, with forecasts pressures of +£2.0m being partially offset by forecast underspends of -£1.0m.

#### 3.4.3.1 Strategic Management & Directorate Budgets:

A pressure of +£0.4m is currently being reported against the “Budget & Savings Plans to be allocated” budget line as the directorate continues to explore options on how these savings might be achieved. To part mitigate this pressure the Corporate Director has declared an underspend of -£0.1m against the Strategic Management & Directorate Budget.

#### 3.4.3.2 Highways, Transportation & Waste:

Residual Waste is forecasting a significant underspend of -£0.9m. Of this -£0.7m is due to a predicted volume variance of -6,488 tonnes across Waste to Energy and Waste Treatment Final Disposal contracts (see appendix 2.13). An additional -£0.1m of trade waste income is being forecast along with +£0.1m of other small variances.

Offsetting the above there is a pressure within Waste Facilities & Recycling Centres of +£0.4m. This is in spite of the forecast volume of waste being -10,698 tonnes below budgeted levels. Increases in Materials Recycling Facilities (MRF) costs since the budget was set has led to a pressure of +£0.7m. Reduced paper and card waste income (-5,048 tonnes) has left an income shortfall of +£0.2m, whilst additional composted waste of +4,780 tonnes has added a further +£0.1m to the forecast. These specific pressures have been offset by -£0.7m savings as the budget was built based on certain tonnage levels being disposed of in different ways, each with their own unit costs and indexation levels, and this forecast shows slight variances to the budgeted activity levels. Other minor variances make up the balance of -£0.1m. Further details on activity can be found in see Appendix 2.14.

The Highways, Transport & Waste Management Costs and Commercial Operations pressure of +£0.3m consists of a number of smaller pressures against staffing, non-staffing and income.

### 3.4.3.3 All other minor variances add up to a further +£0.1m pressure.

Management action is currently being identified which will be reflected through the monitoring report in subsequent months, with a view to achieving a balanced position overall by the year end.

### 3.4.4. Strategic & Corporate Services:

The overall variance reflected in Appendix 1 for the directorate is a pressure of +£2.4m which is made up of an overspend of +£1.5m for the S&CS Directorate itself, increased by +£0.8m relating to the corporate aspirational savings target for Asset Utilisation, held within the Corporate Landlord budgets, the delivery of which depends on operational service requirements and Member decisions regarding the exiting of buildings. It should be noted that this in-year overspend is due to the delayed implementation of some plans carried forward from last year. Work is ongoing to determine the likely phasing of projects currently identified and targets will be adjusted accordingly from the MTFP process.

#### 3.4.4.1 Engagement, Organisational Design & Development

In EODD the forecast variance is a pressure of +£0.8m, this is made up of +£0.4m relating to the Contact Centre & Digital Web Services budget set in 2015 using a transformation plan suggested by Agilisys, predicting that the number of calls and average call duration would fall significantly. Although the call volumes and times have reduced, this is not in line with the original budgeted plan, hence resulting in a budget pressure. The commissioners of this service, together with Agilisys, are working with directorate services to get these figures reduced further. The remainder of this pressure of £0.4m relates to staffing due to re-phased plans for restructuring.

#### 3.4.4.2 Infrastructure

The directorate pressure of +£1.5m includes variances of +£0.8m for the Infrastructure controllable budgets. Within this the largest single variance is a forecast pressure of +£0.3m for Oakwood House where income is expected to be below budget. The service is working on potential strategies to improve the situation going forward. The remainder is made up of many smaller variances all individually under £0.1m. The service is investigating the causes of these pressures and implementing tighter controls to reduce the pressures by the end of the year.

#### 3.4.4.3 Strategic Commissioning including Public Health

Public Health is currently a ring-fenced grant and overall is forecasting a break-even position with no additional draw down from, or transfer to, the Public Health reserve required above the budgeted level. Several Key Service budget lines are showing variances of more than £0.1m which require explanation.

The Public Health - Sexual Health budget is reporting a pressure of +£0.4m resulting from increased contraceptive costs.

A pressure of +£0.2m forecast against Public Health - Children's Programme primarily relates to oral health costs that were budgeted for against the Public Health - Advice and Other Staffing line of +£0.1m; the latter is forecasting an underspend as a result. The service will request a formal virement of this budget to ensure that

it is transferred to where the spend is being incurred. Other minor variances add up to a further +£0.1m pressure.

The two pressures above are largely offset by an underspend of -£0.5m Public Health - Advice and Other Staffing; in part this relates to oral health as stated above of -£0.1m. In addition are a number of small underspends which make up the balance of the underspend, primarily campaigns of -£0.2m; workforce development of -£0.1m; and health intelligence of -£0.1m.

A minor -£0.1m underspend against Public Health - Healthy Lifestyles leaves Public Health with a balanced position overall.

3.4.4.4 Additionally in other divisions there are variances of: -£0.2m for Finance arising from vacancies; and other Divisional variances all under £0.1m.

### 3.4.5 Financing Items

A £2.3m underspend is forecast reflecting additional retained Business Rates levy for 2017-18 above the debtor raised and the S31 grant reconciliation for 2017-18. Exact figures will not be known until the autumn.

### 3.5 Schools delegated budgets:

The schools delegated budget reserves are currently forecast to end the financial year in surplus by £22.5m, compared to £30.0m at the start of the financial year. This is made up of a forecast surplus of £31.7m on individual maintained school balances, a surplus of £0.9m on the schools' apprenticeship levy reserve and a deficit on the central schools' reserve of £10.1m. The table below provides the detailed movements on each reserve:

	Individual School Reserves (£m)	Central Schools Reserve (£m)	Apprenticeship Levy Reserve (£m)	Total School Reserves (£m)
<b>Balance b fwd</b>	31.315	(2.155)	0.855	30.015
<b>Forecast movement in reserves:</b>				
Academy conversions and closing school deficits	0.376	(1.200)		(0.824)
Contribution to capital broadband		(1.000)		(1.000)
School Growth		4.454		4.454
High Needs		(9.588)		(9.588)
Various		0.728		0.728
Overspend on Central DSG budgets		(1.289)		(1.289)
<b>Forecast reserve balance</b>	<b>31.692</b>	<b>(10.050)</b>	<b>0.855</b>	<b>22.496</b>

Note: a negative figure indicates a draw down from reserves/deficit

The Schools' delegated budget is currently showing a pressure of £7.5m.

3.6 Table 2: **Performance of our wholly owned companies**

<b>Dividends/Contributions (£m)</b>	Budget	Forecast	From trading surplus	from reserves
Commercial Services	4.400	4.400	4.400	
GEN2	0.983	0.983	0.983	

**4. REVENUE BUDGET VIREMENTS/CHANGES TO BUDGETS**

4.1 All changes to cash limits are in accordance with the virement rules contained within the constitution, with the exception of those cash limit adjustments which are considered “technical adjustments” i.e. where there is no change in policy, including the allocation of grants and previously unallocated budgets where further information regarding allocations and spending plans has become available since the budget setting process.

4.2 In addition, in line with usual practice at this stage of the year, revenue budgets have been realigned to reflect a reallocation of savings and pressures between Key Service lines in light of the 2017-18 final spend and activity levels and the latest service transformation plans, whereas the budget was set based on forecasts from several months earlier. Further details are provided in appendix 6. **Cabinet is asked to agree these changes to the cash limits as set out in Appendix 4.** The variances reflected in this report assume that these cash limit changes are approved.

**5. SUMMARISED CAPITAL MONITORING POSITION**

5.1 The capital programme 2018-19 has an approved budget of £295.449m. This does not yet include roll forwards reported as part of the 2017-18 outturn report. May monitoring has identified some movements and proposed virements, which are explained in more detail below.

5.2 Growth, Environment and Transport and Adult Social Care and Health

No known variances above the reporting threshold.

5.3 Children, Young People and Education

There are no variations to forecasts to report, however there have been some changes in grant funding, for which the following cash limit changes are requested:

**Special Provision Fund:** Grant funding of   18-19 £2.193m  
   19-20 £2.193m  
   20-21 £2.192m

The expenditure relating to this grant funding is included with the Basic Need Pressure, and it is therefore proposed that the funds are moved to reflect this.

**Basic Need Pressure:** Kent has been allocated £23.327m for basic need in 20-21, which is £3.5m lower than was estimated when the budget was approved. It is therefore proposed that the funding is amended to reflect the actual amount.

## 5.4 Strategic & Corporate Services

Dover Discovery Centre - rephasing of £1.336m into 2019-20. This is due to ongoing definition of the master planning for integration with the wider Dover Strategy. The project will now follow a formal project governance structure, with sign-off of RIBA stage 0 (strategic definition) expected in July 18, and all sectional completions by 2020.

Energy Invest to Save – rephasing from 2018-19 -£0.6m, 2019-20 -£0.6m and into 2020-21 +£1.2m. This reprofiling reflects that this is now expected to be a three year programme of works.

KPSN - reduction in prudential borrowing of £0.237m and increase in external funding of £0.263m. In response to the concerns of the high cost of the upgrade and the uncertainty of some of the key current KPSN core data centres, a more pragmatic approach to the upgrade has been undertaken which is reflected in the final design. The initial external funding was not built into the original budget because of its uncertainty and if this does not become available the £0.263m can be covered by the KPSN Renewals Reserve.

## 6. CONCLUSIONS

- 6.1 It is not unusual at this point in the financial year for the revenue position to show an overspend. However, the forecasts show the majority of the £62.5m savings are on track to be delivered and the intention remains that where delivery proves to be unlikely, equivalent savings elsewhere within the relevant Directorate will be made as appropriate. It is clear that alternative saving plans have not yet been sufficiently developed, but it is our expectation that once these alternative plans are finalised and agreed then the forecast pressure will reduce. However, considering the magnitude of the forecast pressure, especially within social care, Corporate Directors are considering a range of potential mitigations in order to reduce and then eliminate this forecast pressure. We cannot, under any circumstances, afford to enter 2019-20 with an underlying problem.

## 7. RECOMMENDATIONS

**Cabinet** is asked to:

- 7.1 **Note** the forecast revenue budget monitoring position for 2018-19 and capital budget monitoring position for 2018-19 to 2020-21, and that the forecast pressure on the revenue budget needs to be eliminated as we progress through the year.
- 7.2 **Agree** the revenue budget realignment set out in Appendix 4.
- 7.3 **Agree** the capital budget realignment set out in section 5.



## 8. CONTACT DETAILS

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## Breakdown of Directorate Monitoring Position

Adult Social Care & Health						
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Strategic Management &amp; Directorate Budgets - Adults</b>						
Additional Adult Social Care Allocation	6.1	0.0	6.1	0.0	0.0	0.0
Budgets and Savings Plans to be allocated	-1.1	-0.5	-1.6	-2.7	0.0	-2.7
Safeguarding Adults	3.9	-0.2	3.7	-0.4	0.0	-0.4
Community Based Preventative Services - Other Adults	2.4	-1.8	0.6	0.0	0.0	0.0
Housing Related Support - Other Adults	0.2	-0.2	0.0	0.0	0.0	0.0
Strategic Management & Directorate Support	31.2	-4.6	26.6	0.0	0.0	0.0
<b>Total - Strategic Management &amp; Directorate Budgets (ASCH)</b>	<b>42.7</b>	<b>-7.4</b>	<b>35.3</b>	<b>-3.2</b>	<b>0.0</b>	<b>-3.2</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Disabled Children, Adult Learning Disability &amp; Mental Health</b>						
Adult Learning & Physical Disability Pathway - Residential Care Services	77.5	-6.3	71.2	-0.2	0.1	-0.1
Adult Learning & Physical Disability Pathway - Community Based Services	97.8	-7.6	90.2	3.4	0.2	3.6
Adult Learning Disability - Assessment Service	5.5	-0.2	5.3	0.0	0.0	0.0
Adult Mental Health - Residential Care Services	12.7	-0.8	11.9	0.4	0.0	0.4
Adult Mental Health - Community Based Services	6.2	-0.7	5.5	0.1	0.0	0.1
Adult Mental Health - Assessment Services	10.0	-0.5	9.5	-0.3	0.0	-0.3
Community Based Preventative Services - Learning Disability & Mental Health	6.0	-3.5	2.5	0.0	0.0	0.0
Carers Support (Learning Disability & Mental Health)	2.8	-0.2	2.7	-0.2	0.0	-0.2
Housing Related Support (Learning Disability & Mental Health)	2.3	0.0	2.3	-0.3	0.0	-0.3
Looked After Children (with Disability) - Care & Support	11.7	-2.2	9.6	1.0	0.0	1.0
Children in Need (Disability) - Care & Support	7.2	-0.3	6.9	-0.4	0.0	-0.4
Disabled Children & Young People Service (0-25 LD & Complex PD) - Assessment Service	5.8	0.0	5.8	0.6	0.0	0.6
Divisional & Directorate Support	6.1	-0.3	5.8	-0.1	0.0	-0.1
Budgets and Savings Plans to be allocated	-0.4	0.0	-0.4	0.4	0.0	0.4
<b>Total - Disabled Children, Adult Learning Disability &amp; Mental Health</b>	<b>251.1</b>	<b>-22.5</b>	<b>228.6</b>	<b>4.4</b>	<b>0.3</b>	<b>4.7</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Older People &amp; Physical Disability</b>						
Adult Physical Disability - Residential Care Services	13.7	-2.1	11.6	1.8	0.0	1.8
Adult Physical Disability - Community Based Services	26.7	-5.7	20.9	0.0	0.2	0.2
Older People - Residential Care Services	117.2	-58.4	58.8	-0.6	0.0	-0.6
Older People - Community Based Services	64.8	-32.2	32.7	-1.1	0.7	-0.4
Community Based Preventative Services - Older People & Physical Disability	0.0	0.0	0.0	0.0	0.0	0.0
Adaptive & Assistive Technology	11.4	-6.8	4.6	-1.4	0.0	-1.4
Carers Support (Older People & Physical Disability)	2.1	-1.3	0.8	-0.5	0.0	-0.5
Housing Related Support (Older People & Physical Disability)	0.0	0.0	0.0	0.0	0.0	0.0
Older People & Physical Disability Assessment Services	28.6	-2.4	26.2	-0.6	0.0	-0.6
Children in Need (Disability) - Assessment Services	0.4	0.0	0.4	-0.1	0.0	-0.1
Divisional Management & Support Costs (including savings yet to be allocated)	0.7	-0.1	0.6	-0.1	0.0	-0.1
Budgets and Savings Plans to be allocated	-2.3	0.0	-2.3	1.5	0.0	1.5
<b>Total - Older People &amp; Physical Disability</b>	<b>263.3</b>	<b>-109.0</b>	<b>154.3</b>	<b>-1.0</b>	<b>0.9</b>	<b>-0.1</b>
<b>Total - Adult Social Care &amp; Health</b>	<b>557.1</b>	<b>-138.9</b>	<b>418.3</b>	<b>0.2</b>	<b>1.2</b>	<b>1.4</b>

## Appendix 1

Children, Young People & Education						
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Strategic Management &amp; Directorate Budgets - CYPE</b>						
Strategic Management & Directorate Budgets	8.1	-3.6	4.5	0.1	0.0	0.1
Budget & Saving Plans to be allocated (CYPE)	-2.3	0.0	-2.3	0.0	1.0	1.0
<b>Total - Strategic Management &amp; Directorate Budgets (CYPE)</b>	<b>5.8</b>	<b>-3.6</b>	<b>2.2</b>	<b>0.1</b>	<b>1.0</b>	<b>1.1</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Education Services Planning &amp; Resources</b>						
Special Educational Needs	63.9	-63.1	0.7	1.4	0.0	1.4
Early Years Education	65.5	-65.5	0.0	0.0	0.0	0.0
Home to School & College Transport	39.6	-3.7	35.9	0.0	0.0	0.0
Fair Access & Planning Services	2.9	-2.9	0.0	0.0	0.0	0.0
Education Services to be provided by the Education Services Company	4.2	-1.0	3.2	1.1	0.0	1.1
Community Learning & Skills (CLS)	12.8	-14.0	-1.2	0.0	0.0	0.0
Education Services & Planning Resources Management & Divisional Support	2.0	-1.0	1.0	0.0	0.0	0.0
Other School Services	38.3	-40.3	-1.9	1.7	0.0	1.7
<b>Total - Education Services Planning &amp; Resources</b>	<b>229.2</b>	<b>-191.5</b>	<b>37.7</b>	<b>4.2</b>	<b>0.0</b>	<b>4.2</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Quality &amp; Standards</b>						
Education Services to be provided by the Education Services Company	18.0	-15.1	3.0	-0.6	0.6	0.0
<b>Total - Quality &amp; Standards</b>	<b>18.0</b>	<b>-15.1</b>	<b>3.0</b>	<b>-0.6</b>	<b>0.6</b>	<b>0.0</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Early Help &amp; Preventative Services</b>						
Early Help & Preventative Services	19.0	-11.9	7.2	-0.2	0.2	0.0
Children's Centres	7.6	-3.7	3.8	0.1	0.0	0.1
Youth Services	6.6	-2.5	4.0	0.0	0.0	0.0
Pupil Referral Units & Inclusion	4.7	-4.7	0.0	0.0	0.0	0.0
Early Help & Preventative Services Management & Directorate Support	3.7	-2.4	1.3	0.0	0.0	0.0
<b>Total - Early Help &amp; Preventative Services</b>	<b>41.6</b>	<b>-25.3</b>	<b>16.3</b>	<b>-0.1</b>	<b>0.2</b>	<b>0.1</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Specialist Children's Services</b>						
Looked After Children - Care & Support	59.4	-5.0	54.3	0.5	-0.5	0.0
Children in Need - Care & Support	2.5	-0.2	2.3	0.0	0.0	0.0
Specialist Children's Service - Assessment & Safeguarding Service	50.9	-3.5	47.4	-0.2	0.0	-0.2
Adoption Service & Permanency Arrangements	14.8	-0.1	14.7	-0.4	0.0	-0.4
Care Leavers Service	6.6	-3.5	3.1	0.6	0.0	0.6
Asylum	17.9	-17.9	0.0	2.9	0.0	2.9
Specialist Children's Service - Management & Support Costs	3.5	-0.3	3.2	-0.1	0.0	-0.1
Budgets and Savings Plans to be allocated (SCS)	0.0	0.0	0.0	0.0	0.0	0.0
<b>Total - Specialist Children's Services</b>	<b>155.5</b>	<b>-30.4</b>	<b>125.0</b>	<b>3.4</b>	<b>-0.5</b>	<b>2.9</b>
<b>Total - Children, Young People &amp; Education</b>	<b>450.2</b>	<b>-266.0</b>	<b>184.2</b>	<b>6.9</b>	<b>1.3</b>	<b>8.2</b>

## Appendix 1

Growth, Environment & Transport						
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Strategic Management &amp; Directorate Budgets</b>						
Strategic Management & Directorate Budgets	1.4	-0.1	1.3	-0.1	0.0	-0.1
Budget & Savings Plans to be allocated (GET)	-0.7	0.0	-0.7	0.4	0.0	0.4
<b>Total - Strategic Management &amp; Directorate Budgets (GET)</b>	<b>0.7</b>	<b>-0.1</b>	<b>0.6</b>	<b>0.2</b>	<b>0.0</b>	<b>0.2</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Economic Development</b>						
Economic Development	6.2	-3.6	2.6	0.0	0.0	0.0
Arts	1.8	0.0	1.8	0.0	0.0	0.0
<b>Total - Economic Development</b>	<b>7.9</b>	<b>-3.6</b>	<b>4.3</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Highways, Transportation &amp; Waste</b>						
Highway Transportation (including School Crossing Patrols)	7.8	-2.3	5.5	0.0	0.0	0.0
Highway Asset Management (Roads and Footways)	13.1	0.0	13.1	0.0	0.0	0.0
Highway Asset Management (Other)	20.6	-4.1	16.6	0.0	0.0	0.0
Subsidised Buses & Community Transport	8.1	-2.1	6.0	0.0	0.0	0.0
Concessionary Fares	17.2	0.0	17.2	0.0	0.0	0.0
Young Person's Travel Pass	15.1	-6.3	8.7	0.0	0.0	0.0
Residual Waste	39.4	-0.1	39.3	-0.9	0.0	-0.9
Waste Facilities & Recycling Centres	31.6	-1.9	29.7	0.4	0.0	0.4
Highways, Transport & Waste Management Costs and Commercial Operations	7.6	-3.2	4.4	0.3	0.0	0.3
<b>Total - Highways, Transportation &amp; Waste</b>	<b>160.5</b>	<b>-20.1</b>	<b>140.4</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Environment, Planning &amp; Enforcement</b>						
Public Protection (Enforcement)	13.2	-3.5	9.7	0.8	0.0	0.8
Environment & Planning	11.8	-7.8	4.0	0.0	0.0	0.0
Environment, Planning & Enforcement Management Costs	0.6	0.0	0.6	0.0	0.0	0.0
<b>Total - Environment, Planning &amp; Enforcement</b>	<b>25.7</b>	<b>-11.3</b>	<b>14.4</b>	<b>0.8</b>	<b>0.0</b>	<b>0.8</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Libraries, Registration &amp; Archives</b>						
Libraries, Registration & Archives	15.9	-6.5	9.4	0.0	0.0	0.0
<b>Total - Growth, Environment &amp; Transport</b>	<b>210.7</b>	<b>-41.6</b>	<b>169.1</b>	<b>1.0</b>	<b>0.0</b>	<b>1.0</b>

## Appendix 1

Strategic & Corporate Services						
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Strategic &amp; Corporate Services</b>						
Strategic Management & Directorate Budgets (S&CS)	2.7	-4.9	-2.3	0.0	0.0	0.0
Budgets and Savings Plans to be allocated (S&CS)	0.0	0.0	0.0	0.0	0.0	0.0
<b>Total - Strategic &amp; Corporate Services (excluding Public Health &amp; BSC)</b>	<b>2.7</b>	<b>-4.9</b>	<b>-2.3</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Engagement, Organisation Design &amp; Development</b>						
Human Resources Related Services	8.2	-0.9	7.4	0.0	0.0	0.0
Customer Contact, Communications & Consultations	6.3	-0.8	5.5	0.8	0.0	0.8
Local Member Grants	1.6	0.0	1.6	0.0	0.0	0.0
<b>Total - Engagement, Organisation Design &amp; Development</b>	<b>16.1</b>	<b>-1.6</b>	<b>14.5</b>	<b>0.8</b>	<b>0.0</b>	<b>0.8</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Finance</b>						
	16.9	-5.9	11.0	-0.2	0.0	-0.2
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>General Counsel</b>						
	5.2	-0.2	5.0	0.1	0.0	0.1
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Infrastructure</b>						
Property Related Services	34.6	-11.9	22.7	1.6	0.0	1.6
ICT Related Services	17.4	-2.4	14.9	0.0	0.0	0.0
<b>Total - Infrastructure</b>	<b>52.0</b>	<b>-14.4</b>	<b>37.6</b>	<b>1.6</b>	<b>0.0</b>	<b>1.6</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Strategic Commissioning including Public Health</b>						
Strategic Commissioning	11.8	-3.8	8.0	0.0	0.0	0.0
Public Health - Children's Programme	31.5	-31.5	0.0	0.0	0.0	0.0
Public Health - Mental Health, Substance Misuse & Community Safety	16.7	-16.7	0.0	0.0	0.0	0.0
Public Health - Sexual Health	12.6	-12.6	0.0	0.0	0.0	0.0
Public Health - Healthy Lifestyles	8.8	-8.8	0.0	0.0	0.0	0.0
Public Health - Advice & Other Staffing	4.5	-4.5	0.0	0.0	0.0	0.0
<b>Total - Strategic Commissioning including Public Health</b>	<b>85.9</b>	<b>-77.9</b>	<b>8.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Strategy, Policy, Relationships &amp; Corporate Assurance</b>						
	2.2	-0.4	1.7	0.1	0.0	0.1
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Business Services Centre</b>						
	23.9	-27.2	-3.3	0.0	0.0	0.0
<b>Total - Strategic &amp; Corporate Services</b>	<b>204.9</b>	<b>-132.6</b>	<b>72.3</b>	<b>2.4</b>	<b>0.0</b>	<b>2.4</b>

## Appendix 1

Financing Items						
	Cash Limit			Variance	CD Adj	Revised Variance
	Gross	Income	Net	Net	Net	Net
	£m	£m	£m	£m	£m	£m
<b>Financing Items &amp; Unallocated</b>	<b>131.2</b>	<b>-16.6</b>	<b>114.6</b>	<b>-2.3</b>	<b>0.0</b>	<b>-2.3</b>
<b>TOTAL BUDGET (excluding Schools' Delegated Budgets)</b>	<b>1,554.2</b>	<b>-595.7</b>	<b>958.5</b>	<b>8.2</b>	<b>2.5</b>	<b>10.7</b>
<b>Schools' Delegated Budgets</b>	<b>646.7</b>	<b>-646.7</b>	<b>0.0</b>	<b>7.5</b>	<b>0.0</b>	<b>7.5</b>
<b>TOTAL BUDGET</b>	<b>2,200.9</b>	<b>-1,242.4</b>	<b>958.5</b>	<b>15.7</b>	<b>2.5</b>	<b>18.2</b>

\*\*See Appendix 2 & 3 within the monitoring report for further details of key cost drivers of specific service lines

*Please note that budgets are held in the financial system to the nearest £100 and hence the figures in the table above may not add through exactly due to issues caused by rounding the figures for this report.*

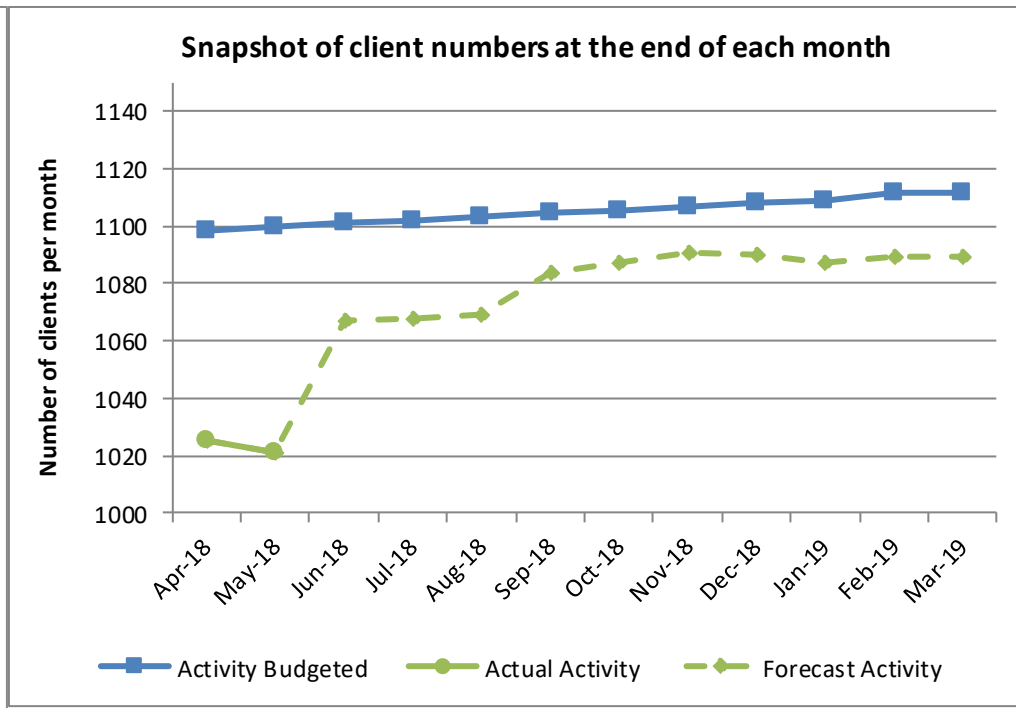
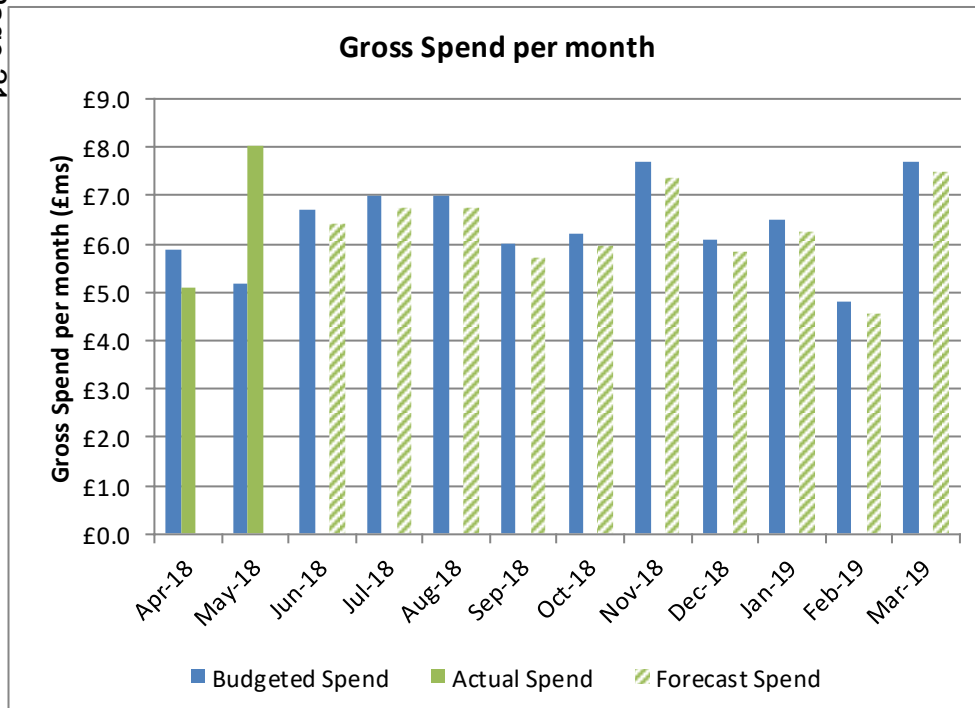
## Appendix 2.1: Nursing & Residential Care - Learning Disability (aged 18+)

<b>2018-19</b>	Gross	Income	Net	Client Number
<b>Outturn</b>	£m	£m	£m	as at 31/03/2019
Budget	£76.8	-£6.3	£70.5	1,100
Outturn	£76.3	-£5.9	£70.4	1,089
Variance	-£0.5	£0.4	-£0.1	-11

<b>Position as at 31st May 2018</b>	Gross	Client Number
	£m	as at 31/05/2018
Budget: Spend/Activity Year to Date	£11.1	1,100
Actual: Spend/Activity Year to Date	£13.1	1,021
Variance as at 31st May 2018	£2.0	-79

### **MAIN REASONS FOR VARIANCE:**

The gross forecast underspend of -£0.5m is due to lower than anticipated demand (-£1.4m) higher unit cost (+£0.9m). This forecast underspend is partly offset by lower than expected income of +£0.4m. This leads to a net forecast pressure of -£0.1m.



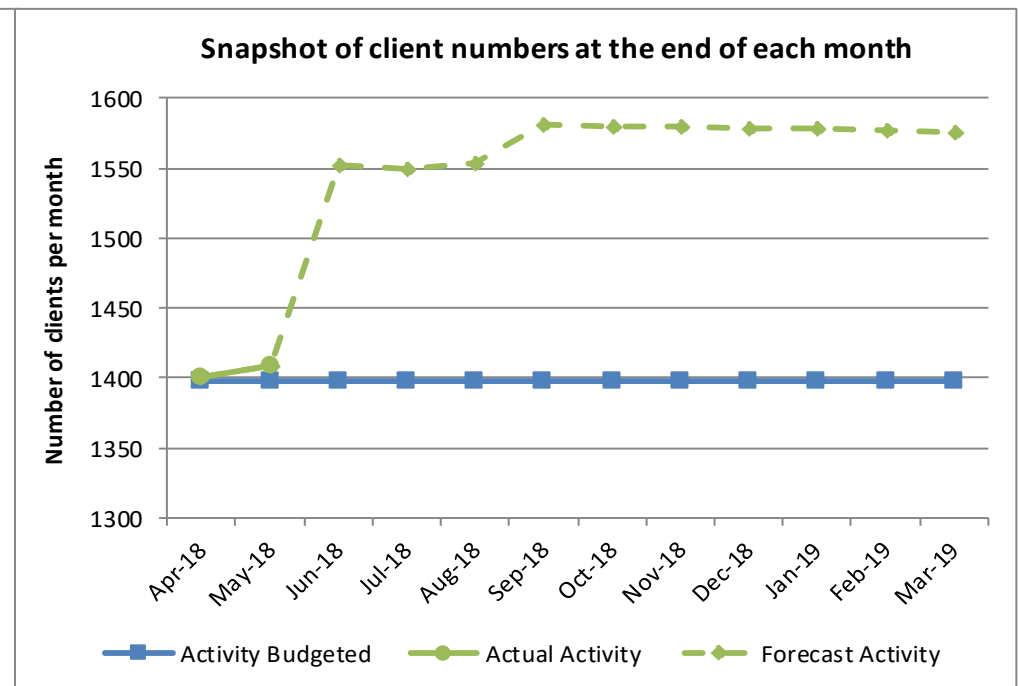
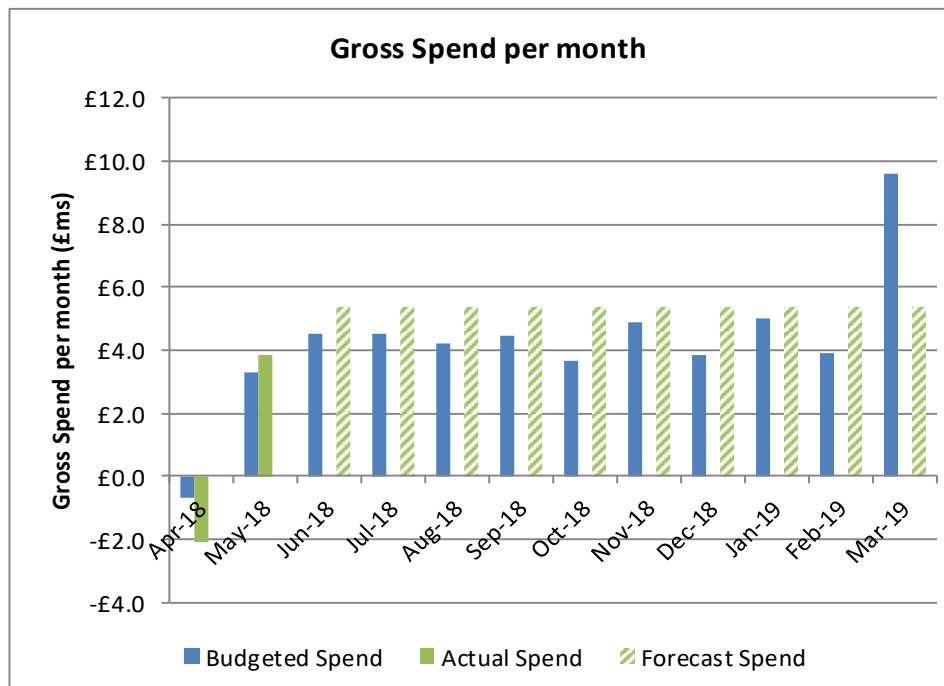
## Appendix 2.2: Supported Living - Learning Disability (aged 18+) - Other Commissioned Supported Living arrangements

<b>2018-19</b>	Gross	Income	Net	Client Number
<b>Outturn</b>	£m	£m	£m	as at 31/03/2019
Budget	£51.2	-£0.2	£51.0	1,398
Outturn	£55.6	-£0.2	£55.4	1,576
Variance	£4.3	£0.0	£4.3	178

<b>Position as at 31st May 2018</b>	Gross	Client Number
	£m	as at 31/05/2018
Budget: Spend/Activity Year to Date	£2.7	1,398
Actual: Spend/Activity Year to Date	£1.8	1,409
Variance as at 31st May 2018	-£0.9	11

### **MAIN REASONS FOR VARIANCE:**

The gross forecast pressure of +£4.3m is due to higher than anticipated demand in hours (+£3.1m) and higher unit cost (+£1.2m). This leads to a net forecast pressure of +£4.3m.





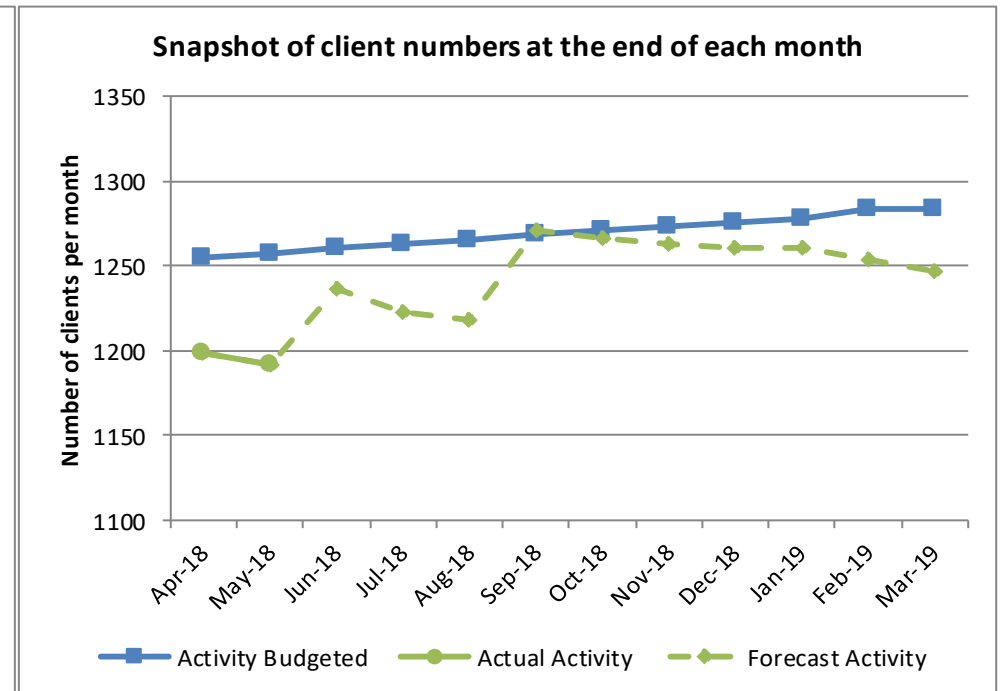
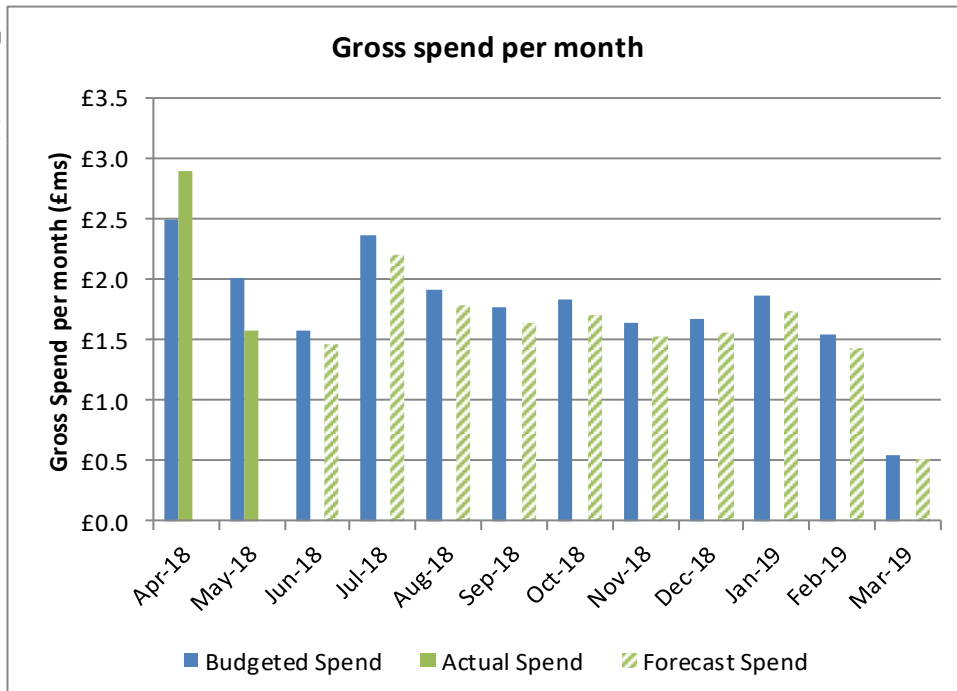
### Appendix 2.3: Direct Payments - Learning Disability (aged 18+)

<b>2018-19 Outturn</b>	Gross £m	Income £m	Net £m	Client Number as at 31/03/2019
Budget	£21.2	-£0.8	£20.4	1,283
Actuals	£20.0	-£0.8	£19.2	1,247
Variance	-£1.2	£0.0	-£1.2	-36

<b>Position as at 31st May 2018</b>	Gross £m	Client Number as at 31/05/2018
Budget: Spend/Activity Year to Date	£4.5	1,258
Actual: Spend/Activity Year to Date	£4.5	1,192
Variance as at 31st May 2018	£0.0	-66

#### **MAIN REASONS FOR VARIANCE:**

The gross underspend of -£1.2m is due to lower than anticipated demand (-£0.4m) and a lower unit cost (-£0.7m)



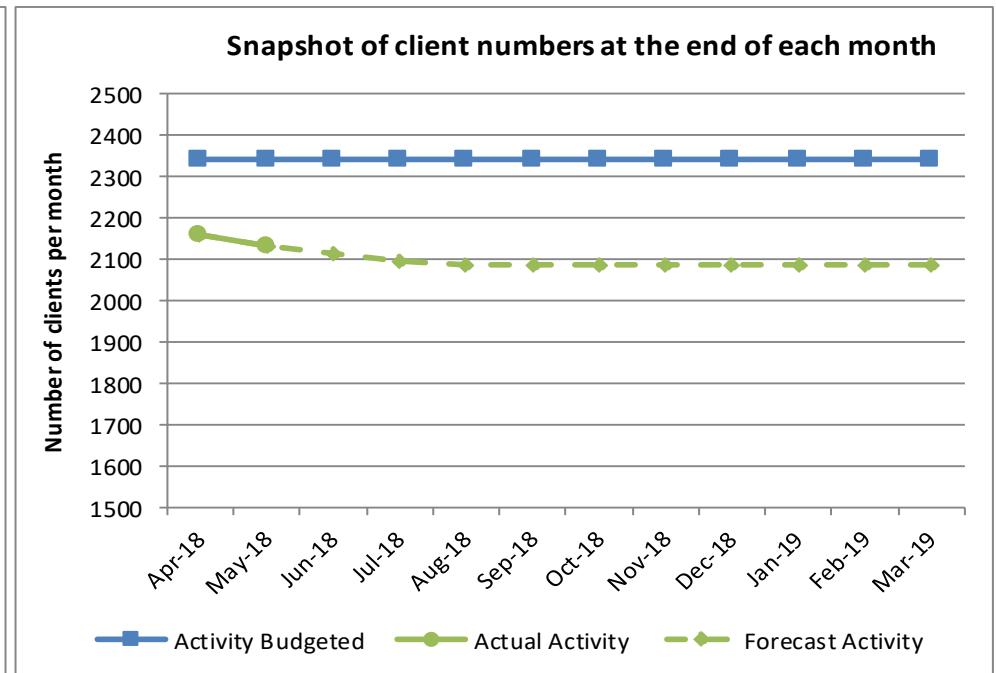
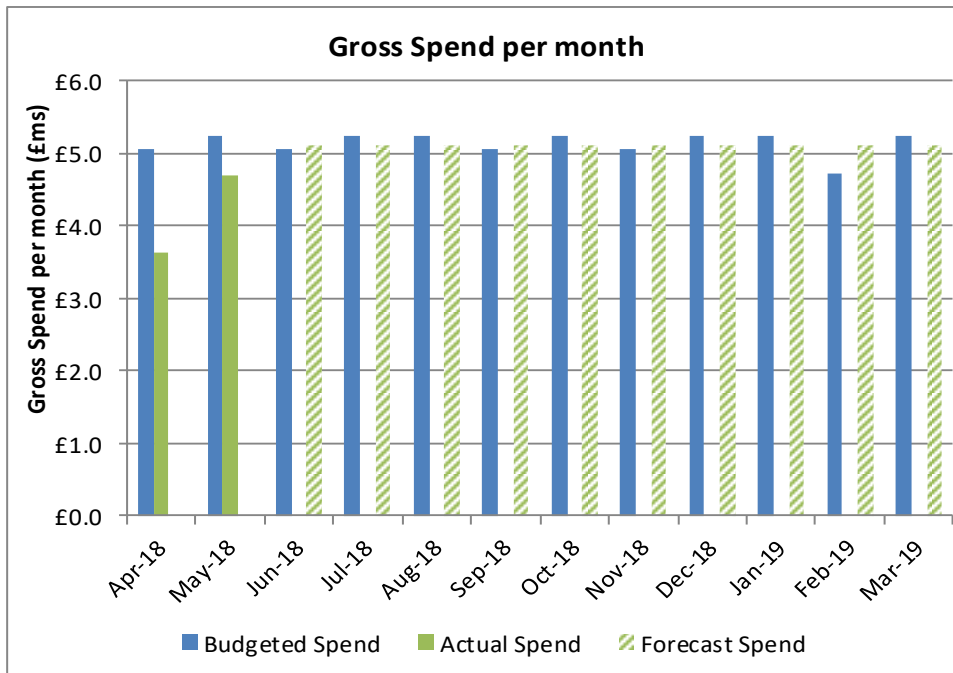
## Appendix 2.4: Nursing & Residential Care - Older People (aged 65+) - Residential - Commissioned service

<b>2018-19 Forecast</b>	Gross £m	Income £m	Net £m	Client Number as at 31/03/2019
Budget	£61.6	-£34.5	£27.1	2,340
Forecast	£59.4	-£33.3	£26.0	0
Variance	-£2.3	£1.2	-£1.1	-2,340

<b>Position as at 31st May 2018</b>	Gross £m	Client Number as at 31/05/2018
Budget: Spend/Activity Year to Date	£10.3	2,340
Actual: Spend/Activity Year to Date	£8.3	2,134
Variance as at 31st May 2018	-£2.0	-206

### **MAIN REASONS FOR FORECAST VARIANCE:**

The gross forecast an underspend of -£2.3m is due to lower than anticipated demand (-£1.7m) and a lower unit cost (-£0.5m). This is offset by lower than expected income of +£1.2m due to shortfall in service user contributions linked to the lower demand (+£0.7m) and a lower average contribution per service user (+£0.5m). This leads to a net forecast underspend of -£1.1m. There is a slight time delay before clients are included in the actual client count as contract details are finalised, accounting for the difference between forecast client count and the previous month's actual client count shown below.



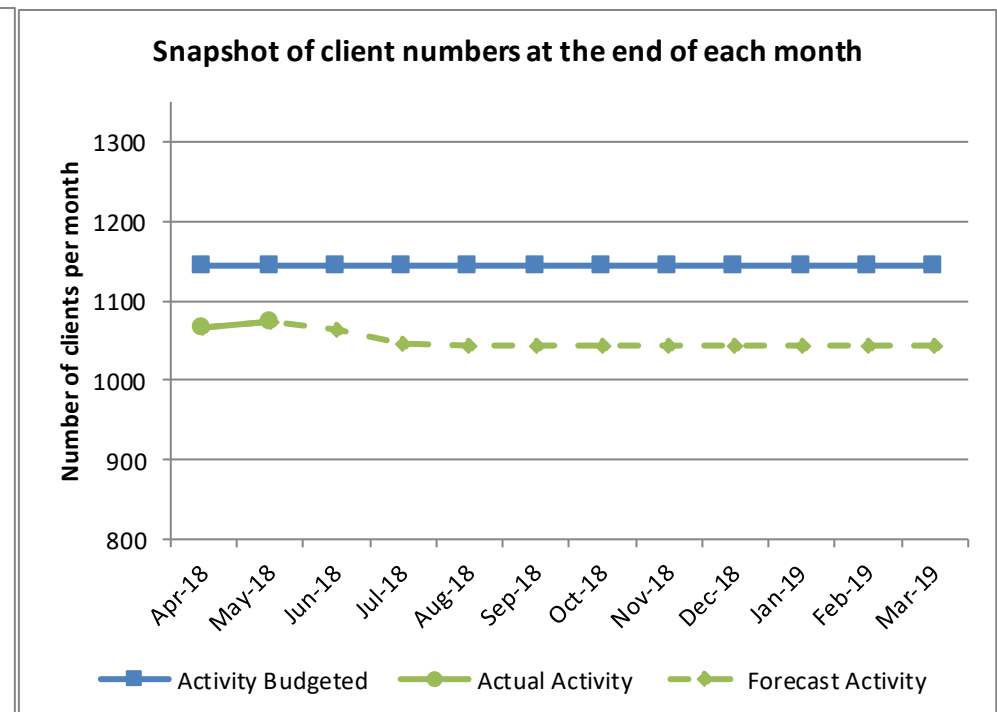
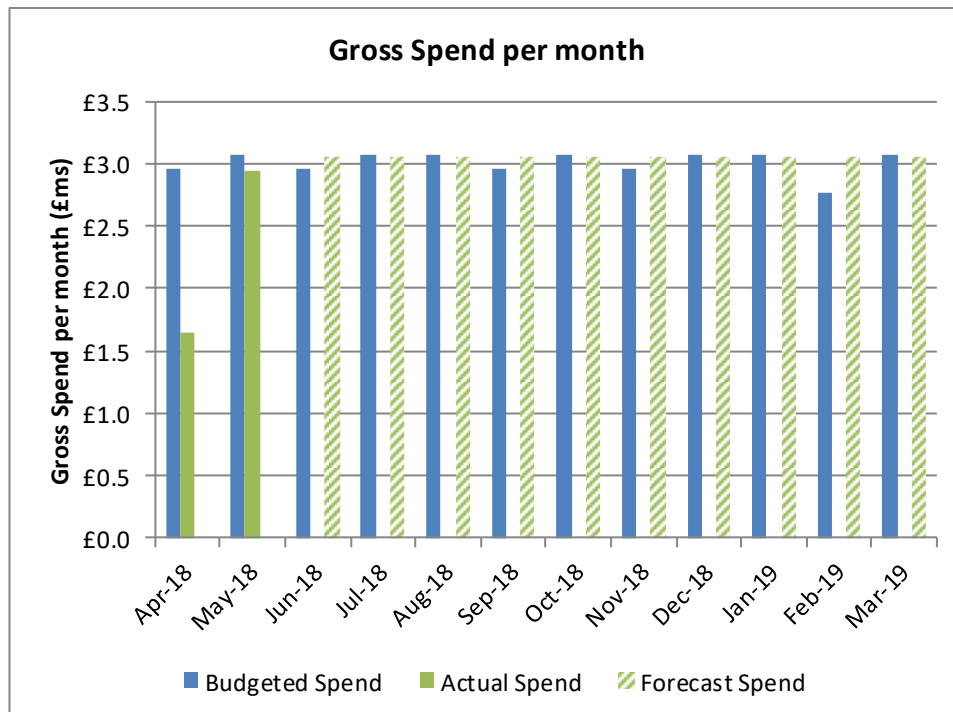
## Appendix 2.5: Nursing & Residential Care - Older People (aged 65+) - Nursing

<b>2018-19 Forecast</b>	Gross £m	Income £m	Net £m	Client Number as at 31/03/2019
Budget	£36.1	-£18.0	£18.1	1,144
Forecast	£35.1	-£17.6	£17.6	0
Variance	-£0.9	£0.4	-£0.5	-1,144

<b>Position as at 31st May 2018</b>	Gross £m	Client Number as at 31/05/2018
Budget: Spend/Activity Year to Date	£6.0	1,144
Actual: Spend/Activity Year to Date	£4.6	1,075
Variance as at 31st May 2018	-£1.4	-69

### MAIN REASONS FOR FORECAST VARIANCE:

The gross forecast underspend of -£0.9m is due to lower than anticipated demand (-£0.7m) and lower unit cost (-£0.3m). This is offset by lower than expected income of +£0.4m primarily due to shortfall in service user contributions linked to the lower demand (+£0.2m) and a lower average contribution per service user (+£0.2m). This leads to a net forecast of -£0.5m.



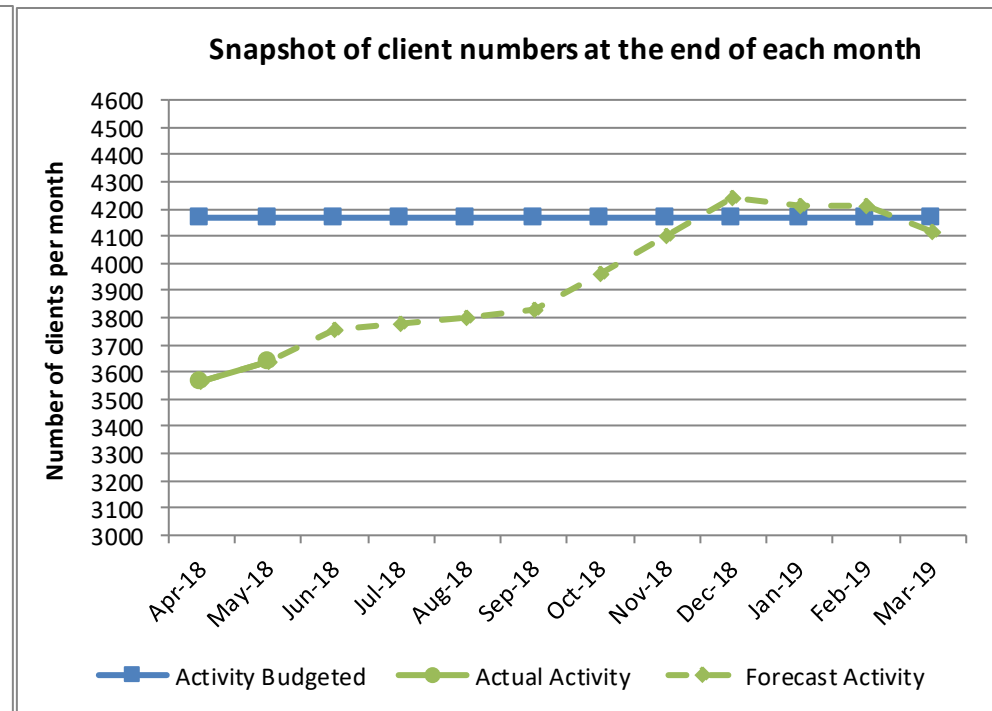
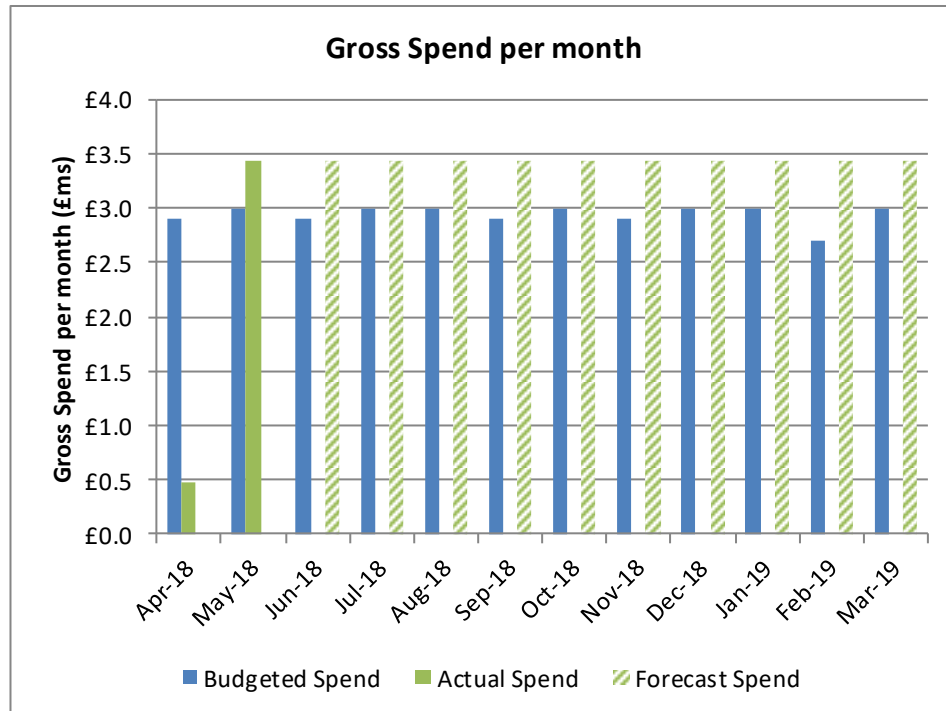
## Appendix 2.6: Domiciliary Care - Older People (aged 65+) - Commissioned service

<b>2018-19 Outturn</b>	Gross £m	Income £m	Net £m	Client Number as at 31/03/2019
Budget	£35.2	-£5.8	£29.4	4,166
Outturn	£38.3	-£5.8	£32.5	0
Variance	£3.1	-£0.0	£3.1	-4,166

<b>Position as at 31st May 2018</b>	Gross £m	Client Number as at 31/05/2018
Budget: Spend/Activity Year to Date	£5.9	4,166
Actual: Spend/Activity Year to Date	£3.9	3,636
Variance as at 31st May 2018	-£2.0	-530

### MAIN REASONS FOR FORECAST VARIANCE:

The gross forecast pressure of +£3.1m is due to lower than anticipated demand (-£3.4m) and higher unit cost (+£2.2m), along with an additional non activity variance of +£4.3m due to a realignment of the gross cash limit with non residential charging income. This leads to a net forecast variance of +£3.1m.



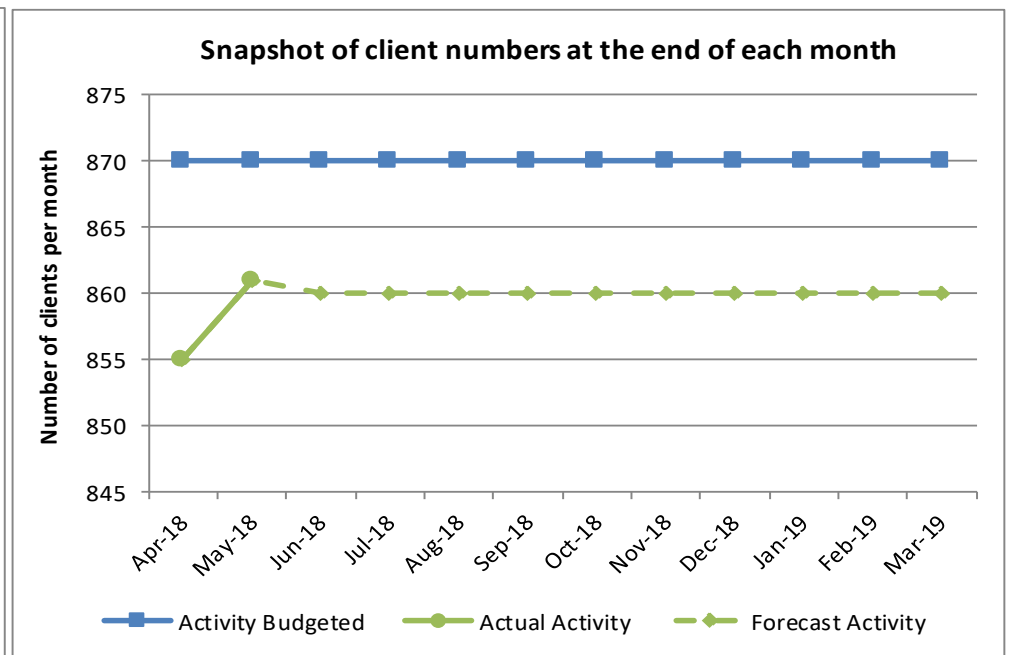
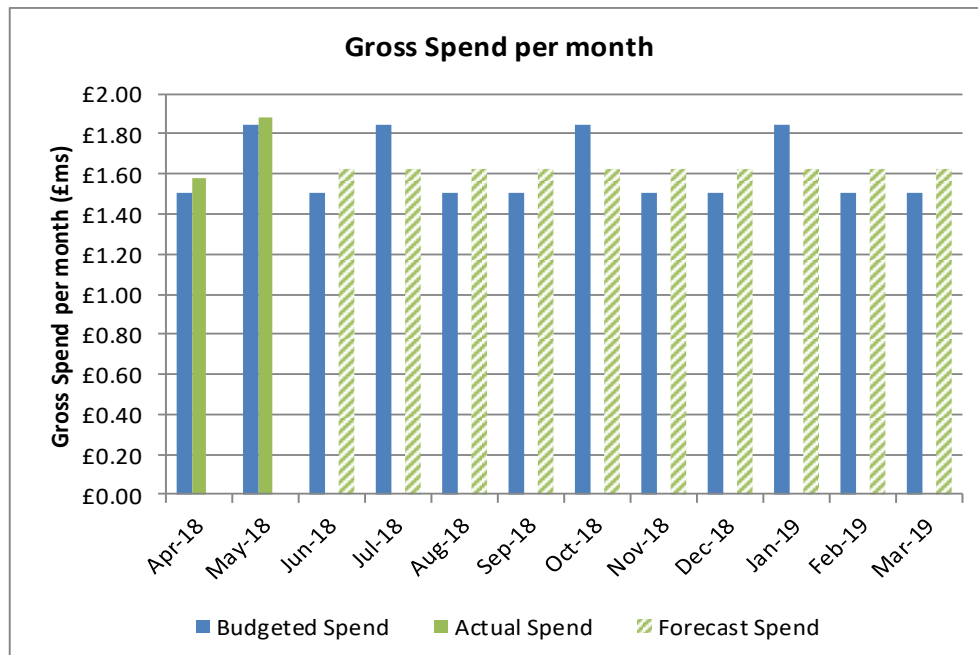
## Appendix 2.7: Children in Care (Looked After) - Fostering - In house service

<b>2018-19 Forecast</b>	Gross £m	Income £m	Net £m	Client Number as at 31/03/2019
Budget	£19.4	£0.0	£19.4	870
Forecast	£19.9	£0.0	£19.9	860
Variance	£0.5	£0.0	£0.5	-10

<b>Position as at 31st May 2018</b>	Gross £m	Client Number as at 31/05/2018
Budget: Spend/Activity Year to Date	£3.4	870
Actual: Spend/Activity Year to Date	£3.5	861
Variance as at 31st May 2018	£0.1	-9

### **MAIN REASONS FOR VARIANCE:**

The gross forecast pressure of £0.5m is due to a higher unit cost (+£0.7m) partially offset by lower demand (-£0.3m).



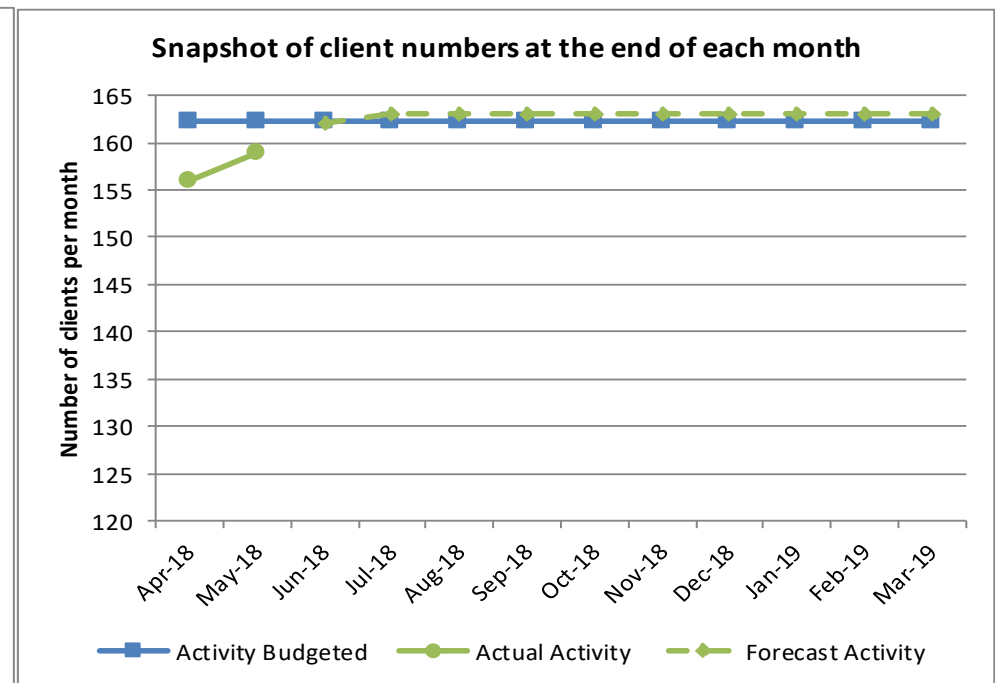
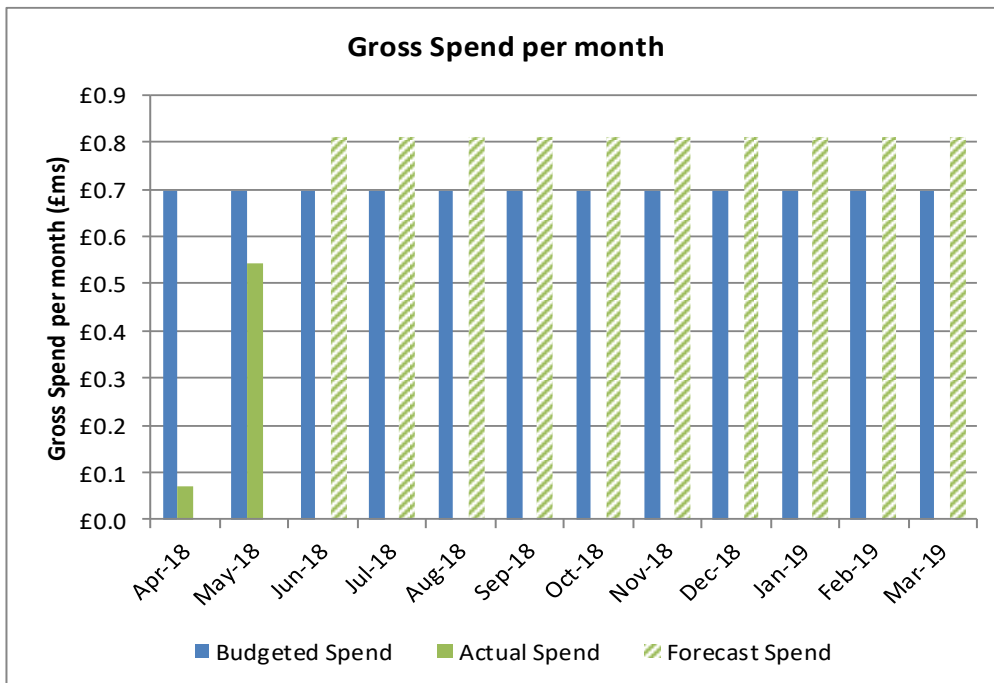
**Appendix 2.8: Children in Care (Looked After) - Fostering - Commissioned from Independent Fostering Agencies**

<b>2018-19 Forecast</b>	Gross £m	Income £m	Net £m	Client Number as at 31/03/2019
Budget	£8.3	£0.0	£8.3	162
Forecast	£8.5	£0.0	£8.5	163
Variance	£0.2	£0.0	£0.2	1

<b>Position as at 31st May 2018</b>	Gross £m	Client Number as at 31/05/2018
Budget: Spend/Activity Year to Date	£1.4	162
Actual: Spend/Activity Year to Date	£0.6	159
Variance as at 31st May 2018	-£0.8	-3

**MAIN REASONS FOR VARIANCE:**

The gross forecast pressure of +£0.2m is due to higher than anticipated demand (+£0.2m) and higher unit cost (+£0.0m).



## Appendix 2.9: Children in Care (Looked After) - Residential Children's Services - Commissioned from Independent Sector

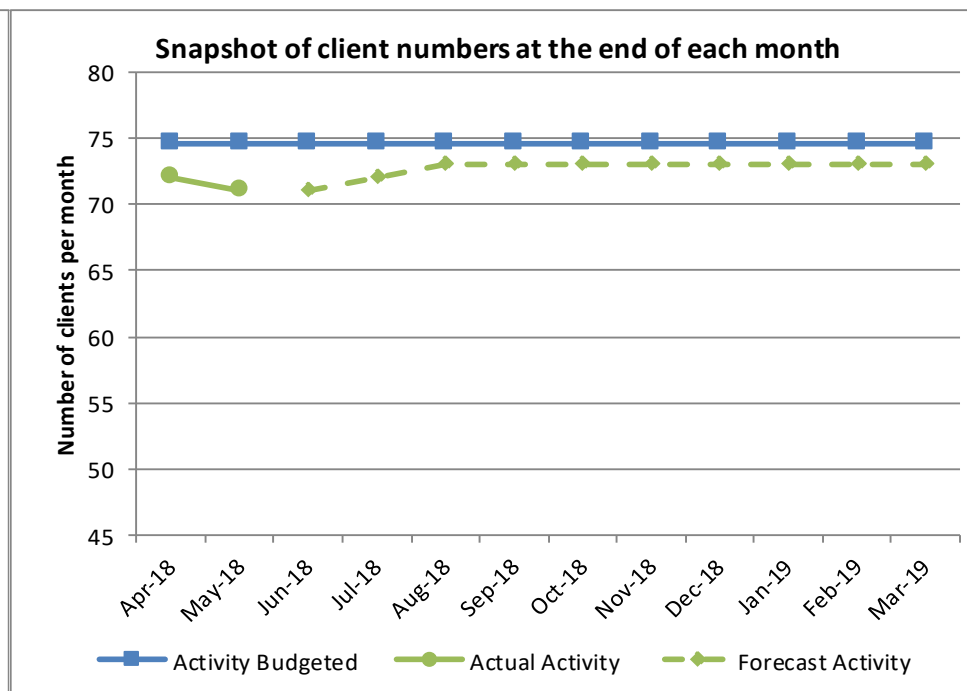
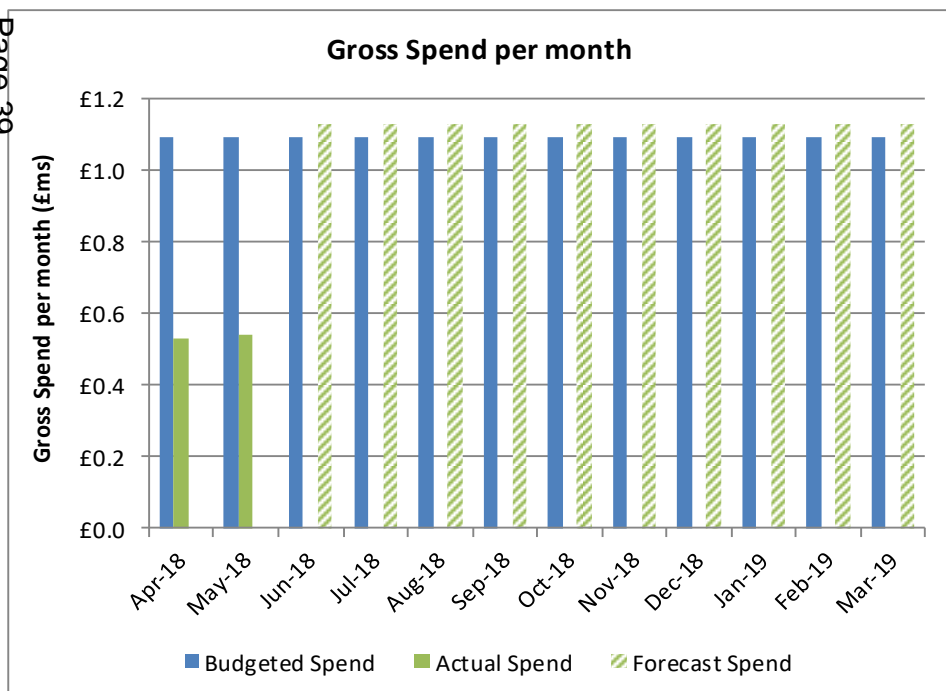
<b>2017-18 Forecast</b>	Gross £m	Income £m	Net £m	Client Number as at 31/03/2019
Budget	£13.1	£-0.8	£12.3	75
Forecast	£12.6	£-0.9	£11.7	73
Variance	£-0.5	£-0.1	£-0.6	-2

<b>Position as at 31st May 2018</b>	Gross £m	Client Number as at 31/05/2018
Budget: Spend/Activity Year to Date	£2.2	75
Actual: Spend/Activity Year to Date	£1.1	71
Variance as at 31st May 2018	£-1.1	-4

### MAIN REASONS FOR VARIANCE:

The gross forecast underspend of -£0.5m is due to a combination of lower unit cost (-£0.2m) and lower than anticipated demand (-0.3m). In addition, greater than expected income of -£0.1m, primarily due to greater contributions for care costs from Health & Education, leads to a net forecast underspend of -£0.6m. It is important to note, due to the high cost of these placements (£2,000 - £6,000 per week), a very relatively small change in numbers of placements can have a significant impact on the forecast.

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## Appendix 2.10: Assessment Services - Children's Social Care (CSC) staffing

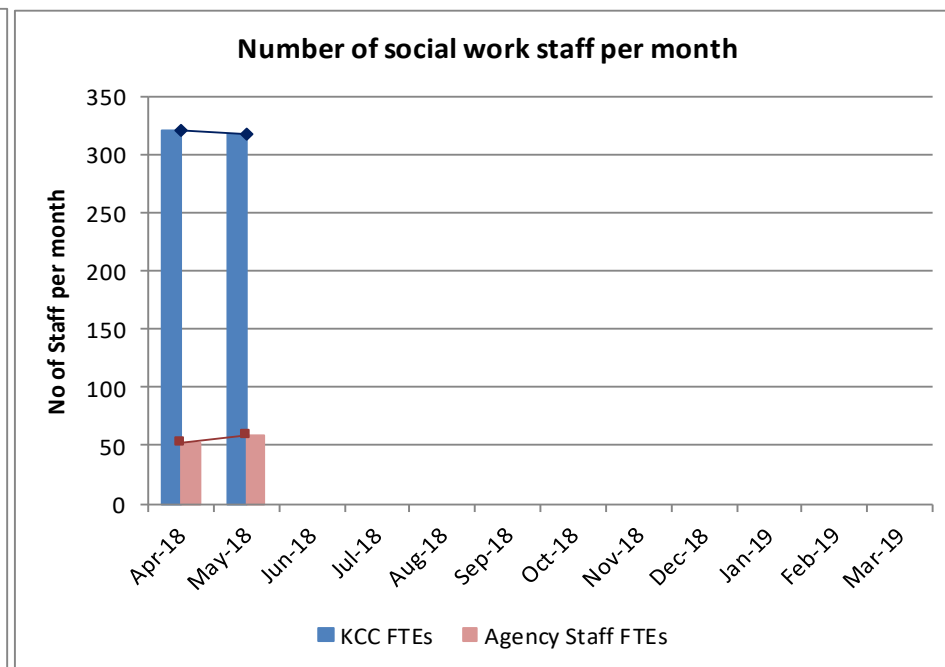
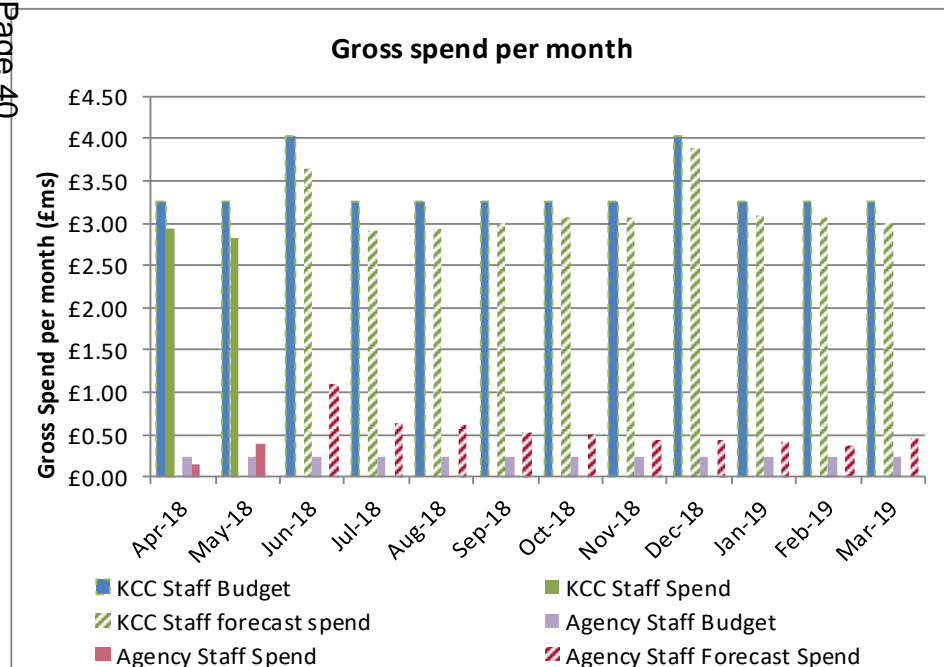
<b>2018-19 Forecast</b>	KCC £m	Agency £m	Gross £m
Budget	£40.6	£2.8	£43.3
Forecast	£37.4	£6.0	£43.5
Variance	-£3.1	£3.3	£0.1

<b>as at 31/05/18</b>	KCC £m	Agency £m	Gross £m
YTD Budget	£6.5	£0.5	£7.0
YTD Spend	£5.8	£0.5	£6.3
YTD Variance	-£0.7	£0.1	-£0.6

<b>Staff numbers</b>	KCC FTEs	Agency Nos
as at 31/03/18	322.4	57.0
as at 31/05/18	317.2	58.6
YTD Movement	-5.2	1.6

### **MAIN REASONS FOR VARIANCE:**

This measure focuses on the level of social workers & senior practitioners rather than the overall staffing level within this budget. The budget assumes that CSC Staffing will be met using salaried workers and a small proportion of agency, so additional agency worker (who are more expensive than salaried staff) results in a pressure on this budget. This measure shows the extent of the vacancies within CSC that are currently covered by agency workers which at present contributes a +£0.1m pressure against Specialist Children's Service - Assessment & Safeguarding Service Budget. However minor underspends on other services leads means the overall forecast variance for this budget is currently £0.2m underspent.

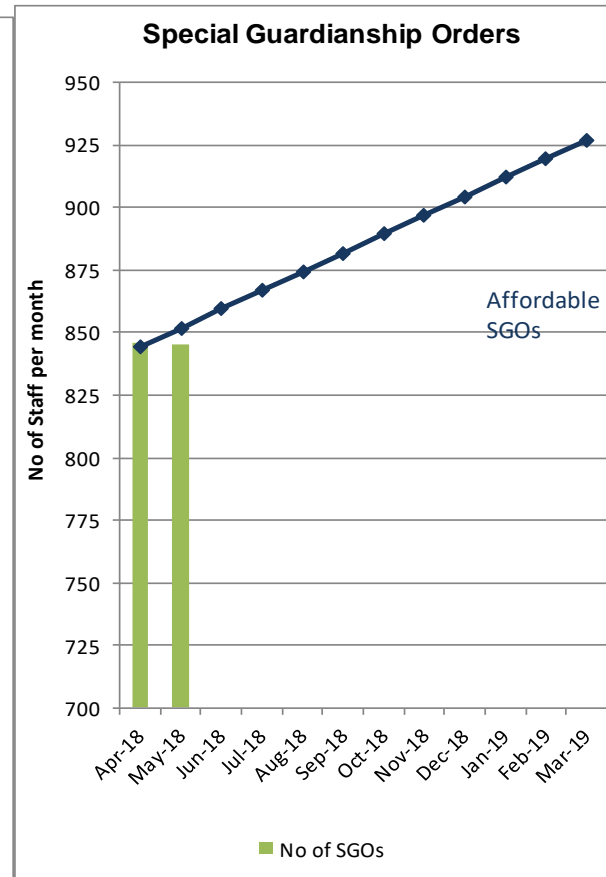
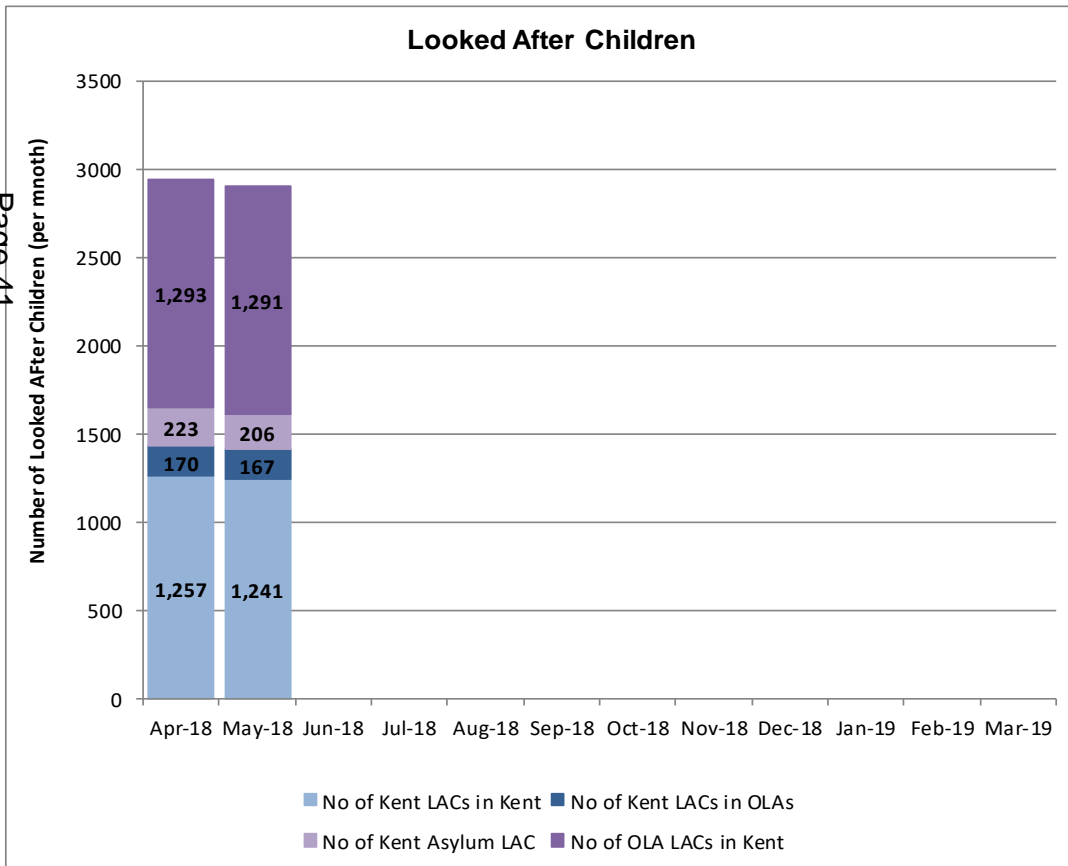




## Appendix 2.11: Number of Looked After Children and Number of Special Guardianship Orders (SGOs) with Costs

The left-hand graph shows a snapshot of the number of children designated as looked after at the end of each month (including those currently missing), it is not the total number of looked after children during the period. The OLA LAC information is completely reliant on Other Local Authorities keeping KCC informed of which children are placed within Kent. The Management Information Unit (MIU) regularly contact these OLAs for up to date information, but replies are not always forthcoming.

Overall the Specialist Children's Services is forecasting a breakeven position, whilst Disabled Children's Services budget is forecasting a pressure of which a key part of this relates to the LAC heading in reference to those in residential care. Overall the number of LAC are remaining study however due to the increasing complexity of children being placed, the overall cost of suitable placements is increasing. The right hand graph shows the number of SGOs incurring costs, which are approved by the courts. These children are either former LAC or may have become LAC if an SGO was not granted.



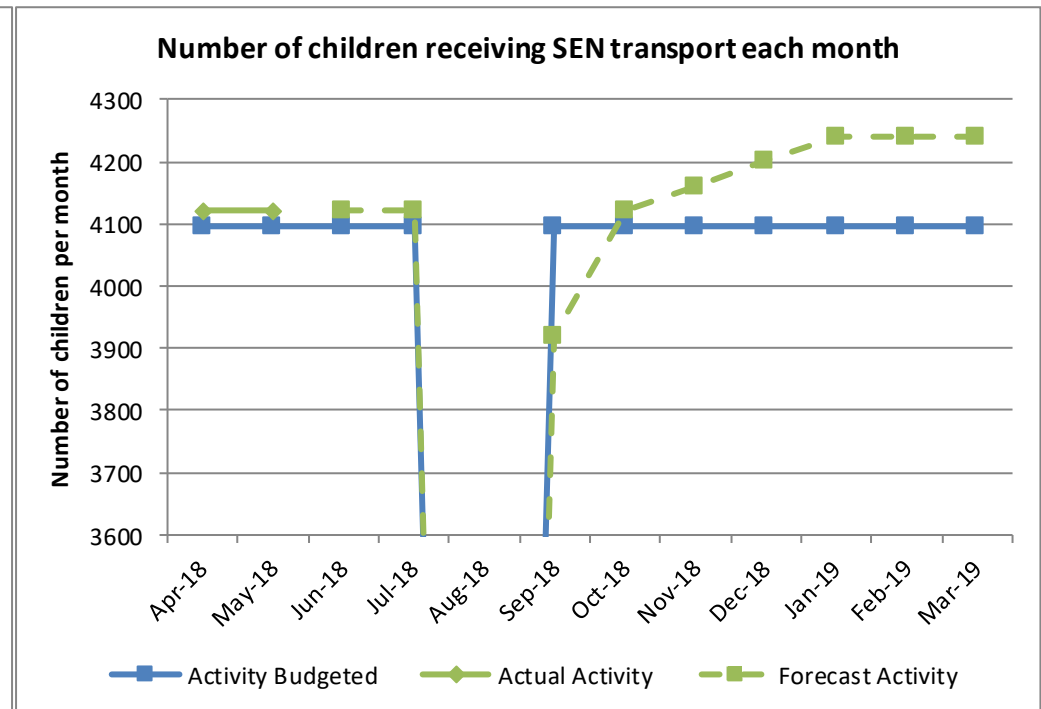
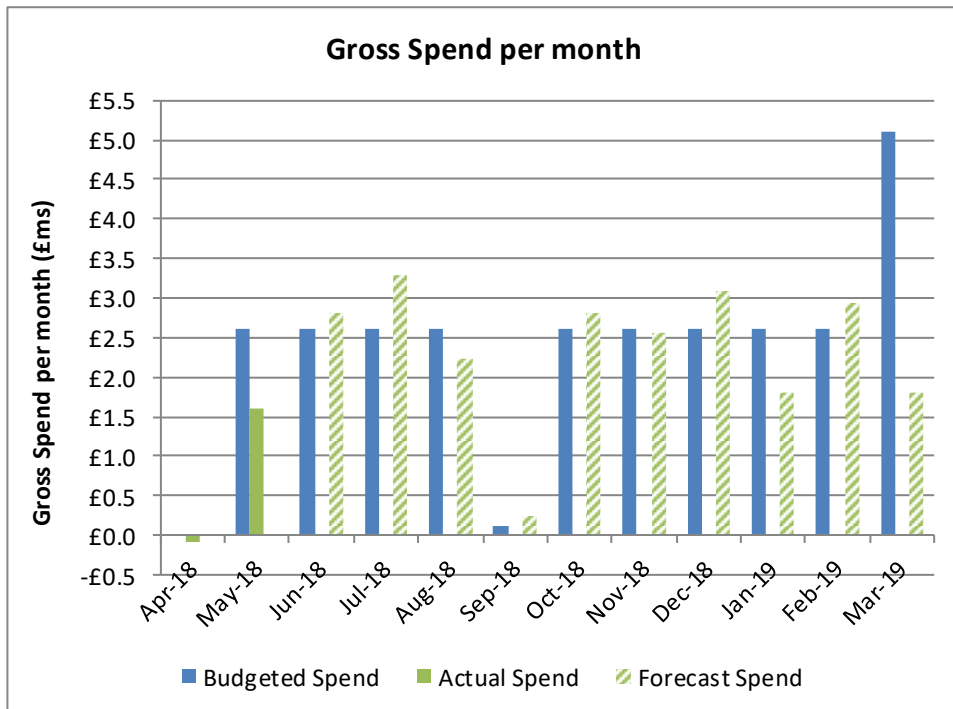
## Appendix 2.12: Transport Services - Home to School / College Transport (Special Education Needs)

<b>2018-19 Forecast</b>	Gross £m	Income £m	Net £m	No of pupils as at 31/03/2019
Budget	£28.7	-£0.8	£27.9	4,096
Forecast	£29.1	-£0.8	£28.3	4,241
Variance	£0.5	£0.0	£0.5	145

<b>Position as at 31st May 2018</b>	Gross £m	No of pupils as at 31/05/2018
Budget: Spend/Activity Year to Date	£28.7	4,096
Actual: Spend/Activity Year to Date	£1.5	4,121
Variance as at 31st May 2018	-£27.2	25

### MAIN REASONS FOR VARIANCE:

The SEN transport forecast is currently forecasting a +£0.5m pressure however an overall breakeven position is currently being forecast for home to school & college SEN transport, home to school mainstream transport and 16+ Kent Card until the September 2018 monitoring report (reported to Cabinet in December 2018) when the forecasts for these budgets will be fully reviewed. These forecasts are heavily dependent on the September pupil numbers which will not be known until the end of September 18. At which time, there will also be further clarity on the impact of the recent procurement exercises.



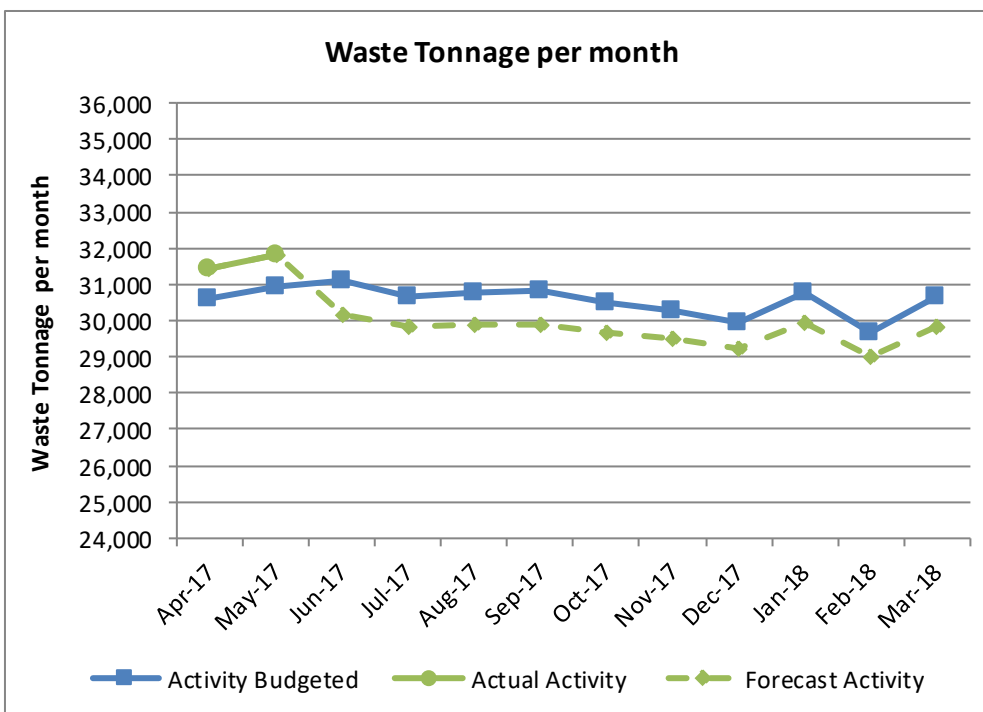
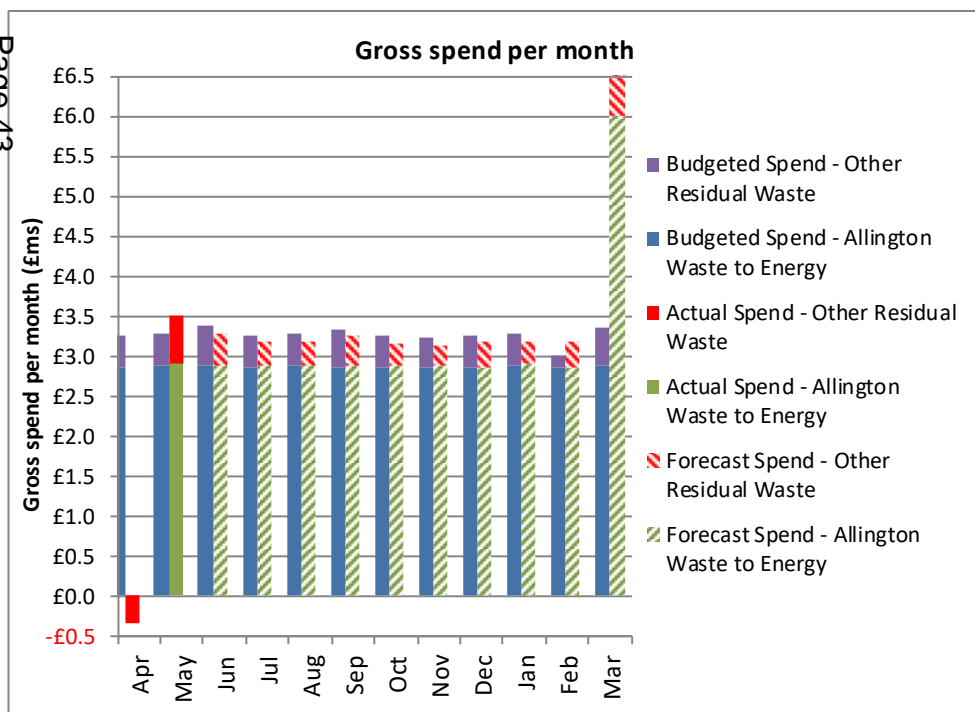
### Appendix 2.13: Treatment and disposal of residual waste

<b>2018-19 Forecast</b>	Gross £m	Income £m	Net £m	Waste Tonnage to 31/03/2019
Budget	£39.3	-£0.1	£39.3	366,772
Actual	£38.6	-£0.2	£38.4	360,296
Variance	-£0.8	-£0.1	-£0.9	-6,476

<b>Position as at 31st May 2018</b>	Gross £m	Waste Tonnage to 31/05/2018
Budget: Spend/Activity Year to Date	£6.6	61,550
Actual: Spend/Activity Year to Date	£3.2	63,261
Variance as at 31st May 2018	-£3.4	1,711

#### **MAIN REASONS FOR FORECAST VARIANCE:**

The gross underspend of -£0.8m is due to a volume variance of -6,476 tonnes. Income from additional trade waste tonnes have further increased the underspend (-£0.1m) leading to a net saving of -£0.9m. The -£3.4m underspend to date shown in the table above is due to no monthly payment being made in April; this is forecast to catch up in March as shown in the chart below.



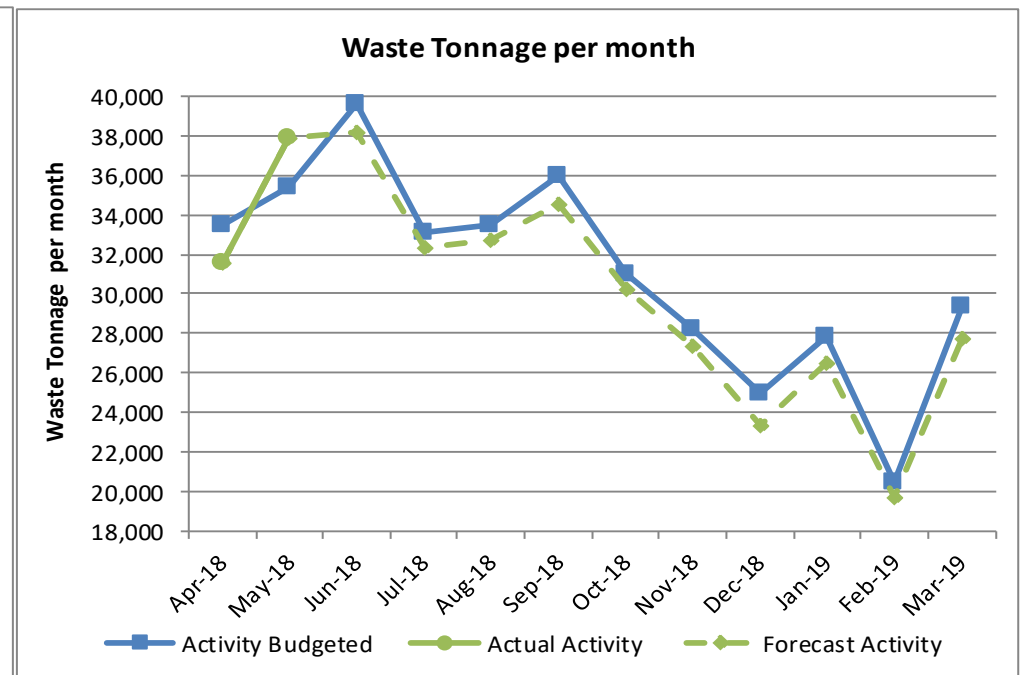
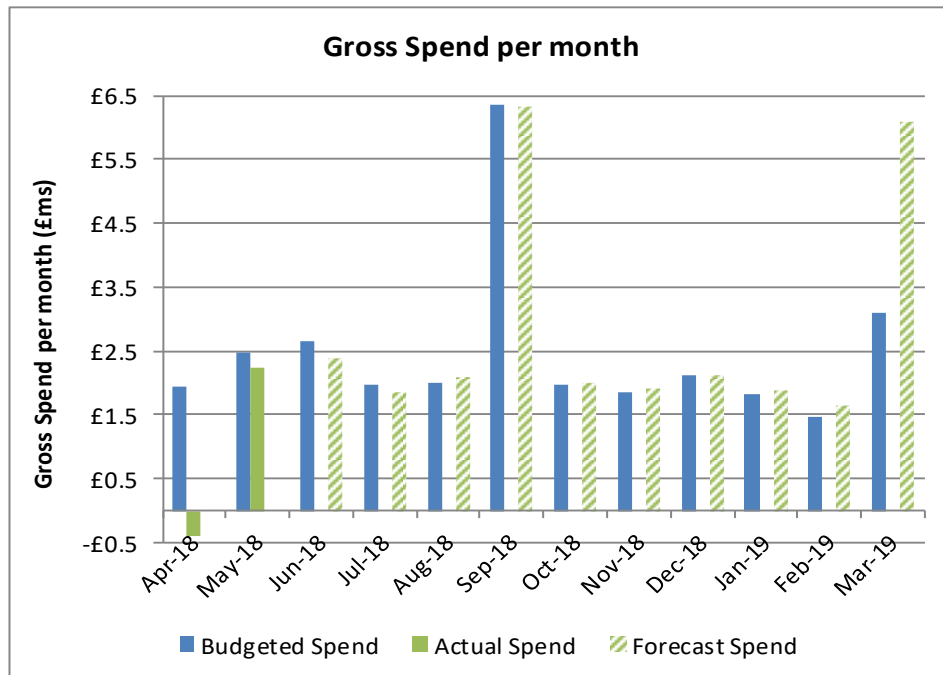
## Appendix 2.14: Waste Processing

<b>2018-19 Forecast</b>	Gross £m	Income £m	Net £m	Waste Tonnage to 31/03/2019
Budget	£31.6	-£1.9	£29.7	373,013
Actual	£31.9	-£1.7	£30.2	362,315
Variance	£0.2	£0.2	£0.4	-10,698

<b>Position as at 31st May 2018</b>	Gross £m	Waste Tonnage to 31/05/2018
Budget: Spend/Activity Year to Date	£4.4	68,888
Actual: Spend/Activity Year to Date	£1.8	69,502
Variance as at 31st May 2018	-£2.6	614

### **MAIN REASONS FOR FORECAST VARIANCE:**

There is an overall volume variance of -10,698 tonnes. Within the +£0.2m overspend on gross is a price variance across all Materials Recovery Facilities contracts (+£0.7m) as well as additional composted waste of +4,780 tonnes (+£0.1m). This is offset by a -£0.7m saving as the actual mix of waste types, each with their own unit costs and indexation levels, is showing slight variances to the budgeted activity levels. There is a shortfall in income resulting from lower volumes of paper and card waste (-5,048 tonnes / +£0.2m). The -£2.6m underspend to date shown in the table above is due to no monthly management payments being made in April; this is forecast to catch up in March as shown in the chart below. Variations in tonnes may not always impact on the financial position as not all changes in waste types attract an additional cost.



### Appendix 2.15: All Staffing Budgets (excluding schools)

<b>2018-19</b>	KCC	Agency	Gross
<b>Outturn</b>	£m	£m	£m
Budget	£302.4	£5.8	£308.2
Outturn	£300.9	£15.0	£315.9
Variance	£-1.5	£9.2	£7.7

<b>as at 31 May</b>	KCC	Agency	Gross
<b>2018</b>	£m	£m	£m
YTD Budget	£302.4	£5.7	£308.1
YTD Spend	£50.2	£2.3	£52.5
YTD Variance	£-252.2	£-3.4	£-255.6

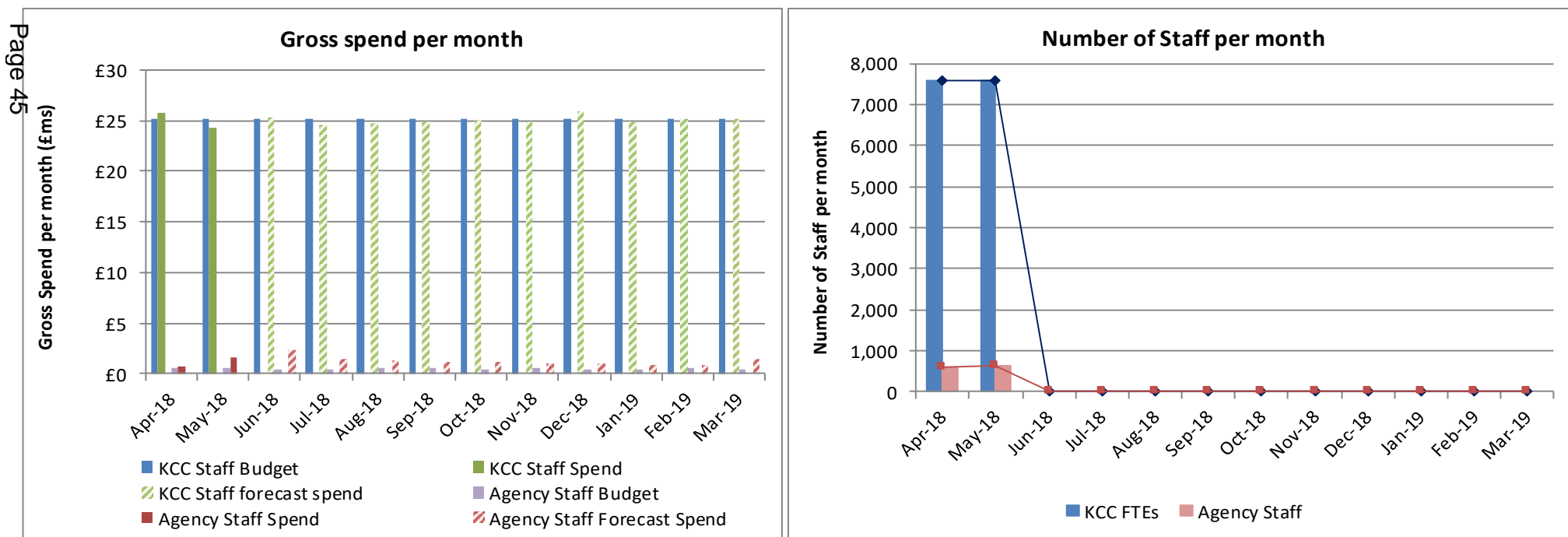
<b>Staff numbers</b>	KCC	Agency
	FTEs	Nos
as at 31 Mar 2018	7,564.13	687
as at 31 May 2018	7,562.78	621
Annual Movement	-1.35	-66

#### MAIN REASONS FOR VARIANCE:

There is a small underspend against KCC staff budgets but this is being negated by an overspend on agency staff.

Vacancies are being held pending the outcome of restructuring and the uncertainty around budget cuts, which is contributing to the underspend against the KCC staff budgets. The majority of the overspend on agency staff relates to Children's Social Care Staff - see Appendix 4.10.

The staffing numbers provided are a snapshot position at the end of the month.



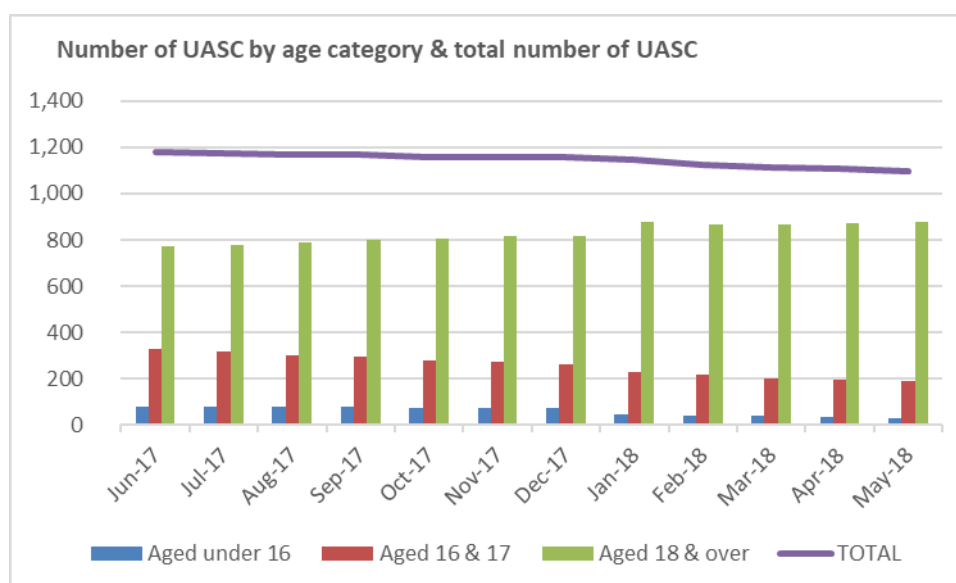
Unaccompanied Asylum Seeking Children (UASC)**1. Period 2 position compared to budget by age category**

The Period 2 position is a pressure of £2.9m as detailed below:

May-18	Cash Limit			Forecast Variance		
	Gross	Income	Net	Gross	Income	Net
	£m	£m	£m	£m	£m	£m
Aged under 16	1.9	-1.9	0.0	1.8	-2.2	-0.4
Aged 16 & 17	8.1	-8.1	0.0	9.30	-7.60	1.7
Aged 18 & over (care leavers)	7.90	-7.9	0.0	9.8	-8.2	1.6
	<b>17.9</b>	<b>-17.9</b>	<b>0.0</b>	<b>20.9</b>	<b>-18.0</b>	<b>2.9</b>

**2. Number of UASC & Care Leavers by age category**

	Aged under 16	Aged 16 & 17	Aged 18 & over	TOTAL
Jun-17	80	331	771	<b>1,182</b>
Jul-17	78	316	778	<b>1,172</b>
Aug-17	80	301	790	<b>1,171</b>
Sep-17	77	293	800	<b>1,170</b>
Oct-17	76	277	806	<b>1,159</b>
Nov-17	72	272	815	<b>1,159</b>
Dec-17	74	263	819	<b>1,156</b>
Jan-18	43	228	875	<b>1,146</b>
Feb-18	39	216	869	<b>1,124</b>
Mar-18	39	203	869	<b>1,111</b>
Apr-18	37	196	874	<b>1,107</b>
May-18	30	188	879	<b>1,097</b>



The number of Asylum LAC shown in Appendix 2.11 (LAC numbers) is different to the total number of under 18 UASC clients shown within this indicator, due to UASC under 18 clients including both Looked After Children and 16 and 17-year-old Care Leavers. The number of UASC children is now below the minimum threshold of UASC for the authority as a % of population (231) meaning new arrivals are not being placed on the dispersal scheme. Under 18 arrivals may be expected to increase very slightly over the next few months to reach and maintain the minimum threshold. The number of UASC Care Leavers over 18 years old is continuing to increase slightly due to the Legacy UASC from 2015/16 becoming 18 years old and the over 21's choosing to remain within the service.

**3. Number of Eligible & Ineligible Clients incl All Rights of appeal Exhausted (ARE) clients at the end of each month**

2018/19	Eligible Clients	of which AREs	Ineligible Clients	of which AREs	Total Clients	Total AREs
Outturn 2017/18	900	13	211	41	1,111	54
April	917	20	190	33	1,107	53
May	914	20	183	33	1,097	53
June						
July						
August						
September						
October						
November						
December						
January						
February						
March						

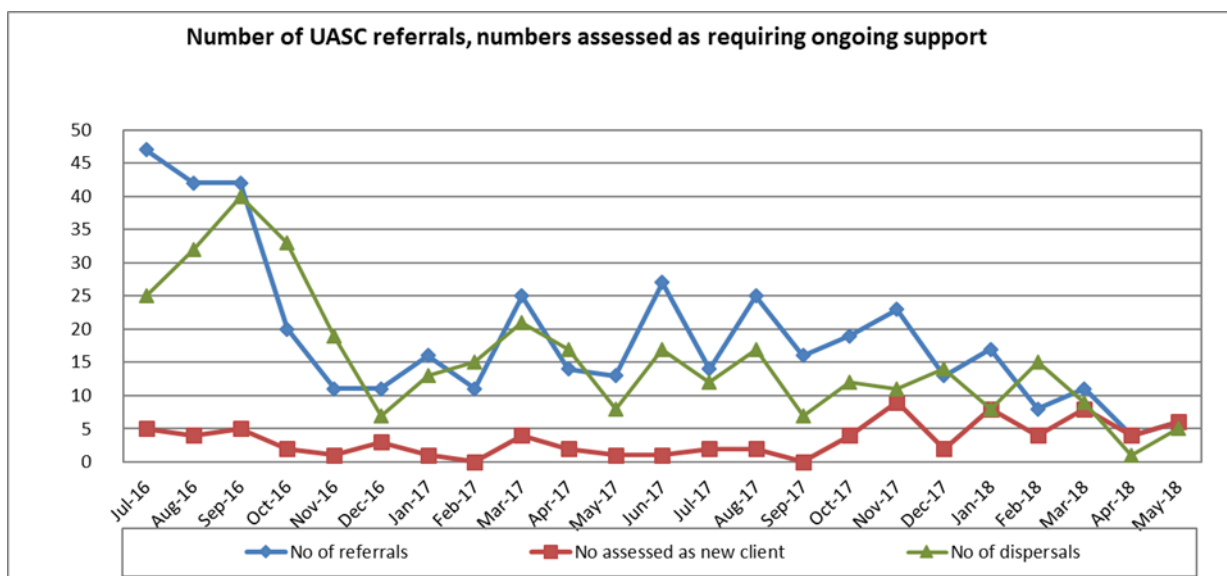
Eligible Clients are those who do meet the Home Office grant rules criteria. Appeal Rights Exhausted (ARE) clients are eligible for the first 13 weeks providing a human rights assessment is completed.

Ineligible clients are those who do not meet the Home Office grant rules criteria. For young people (under 18), this includes accompanied minors and long term absences (e.g. hospital or prison). For care leavers, there is an additional level of eligibility as the young person must have leave to remain or "continued in time" appeal applications to be classed as an eligible client.

**4. Numbers of UASC referrals, assessed as requiring ongoing support**

	No of referrals	No assessed as new client	%	No of dispersals
Jul-16	47	5	11%	25
Aug-16	42	4	10%	32
Sep-16	42	5	12%	40
Oct-16	20	2	10%	33
Nov-16	11	1	9%	19
Dec-16	11	3	27%	7
Jan-17	16	1	6%	13
Feb-17	11	0	0%	15
Mar-17	25	4	16%	21
Apr-17	14	2	14%	17
May-17	13	1	8%	8
Jun-17	27	1	4%	17
Jul-17	14	2	14%	12
Aug-17	25	2	8%	17
Sep-17	16	0	0%	7
Oct-17	19	4	21%	12
Nov-17	23	9	39%	11
Dec-17	13	2	15%	14
Jan-18	17	8	47%	8
Feb-18	8	4	50%	15
Mar-18	11	8	73%	9
Apr-18	4	4	100%	1
May-18	6	6	100%	5

The dispersals that took place in April and May were for UASC’s that had already been placed on the dispersal scheme prior to the UASC threshold being reached.





## 5. Total number of dispersals – new referrals & existing UASC

In total there have been 358 new arrivals that have been dispersed since July 2016. These are included within the referrals in table 4. This also includes arrivals since 01 July 16 dispersed to London Boroughs, who are not participating in the transfer scheme.

Duration	Arrivals who have been dispersed post new Government Transfer Scheme (w.e.f 01 July 16)*	Former Kent UASC who have been dispersed (entry prior to 01 July 16)	Total
Jul-16	14	11	25
Aug-16	31	1	32
Sep-16	30	10	40
Oct-16	33	0	33
Nov-16	17	2	19
Dec-16	7	0	7
Jan-17	8	5	13
Feb-17	15	0	15
Mar-17	16	5	21
Apr-17	14	3	17
May-17	7	1	8
Jun-17	16	1	17
Jul-17	12	0	12
Aug-17	17	0	17
Sep-17	6	1	7
Oct-17	12	0	12
Nov-17	11	0	11
Dec-17	14	0	14
Jan-18	8	0	8
Feb-18	15	0	15
Mar-18	9	0	9
Apr-18	1	0	1
May-18	5	0	5

### Realignment of revenue budgets

In line with usual practice at this stage of the year, revenue budgets have been realigned to reflect a reallocation of savings and pressures between Key Service lines in light of the 2017-18 final spend and activity levels and the latest service transformation plans, whereas the budget was set based on forecasts from several months earlier, and to present a more accurate gross and income expectation. Further details by directorate are provided below. **Cabinet is asked to approve these changes.** The variances reflected in this report assume that these cash limit changes are approved.

#### 1. Adult Social Care and Health

The cash limits which the Directorate is working to, and upon which the variances in this report are based, include technical adjustments where there is no change in policy, including realignment of gross and income to more accurately reflect current levels of services and income to be received, totalling +£97.7k gross and -£114.5k income. The most significant changes included within this are:

- The realignment of budgets in light of the 2017-18 outturn expenditure and activity levels in relation to Adult's Equipment (-£114.5k income & +£114.5k gross);
- Base budget transfer for strategic corporate service mobile working hardware costs (-£7.4k gross);
- Transfer of funds and associated costs from Adult Social Care & Health directorate to Children, Young People & Education directorate (-£9.4k gross).

The Directorate would like to request formal virement through this report to reflect adjustments to cash limits required for the following changes totalling +671.7k gross and -£1,053.6k income:

- The realignment of budgets between Key Service Lines in light of the 2017-18 outturn expenditure and activity levels within Learning Disability, Mental Health, Older Persons and Physical Disability Cash Limits and service lines – these have no effect on the overall total gross and income budgets;
- The alignment of Better Care Fund Monies with 18-19 planned expenditure within key service lines, including allocation of Better Care Fund, Improved Better Care Fund and Care Act Implementation funding (-£915.7k income & +£750.4k gross);
- The distribution of agreed savings cash limits across Learning Disability, Mental Health, Older Persons and Physical Disability key service lines – these have no effect on the overall total gross and income budgets;
- Allocation of funding between key service lines for contracted price increases reflecting final negotiations with providers (-£117.6k income & +£117.6k gross);
- Transfer of the Children's Customer Care team and associated funds from Adult Social Care & Health directorate to Children, Young People & Education directorate (-£216.6k gross);
- The realignment of non-residential charging income with the community key service lines in light of 17-18 outturn and activity levels (-£187.9k income & +£187.9k gross);
- The realignment of budgets between Older Persons and Physical Disability key service lines relating to Excellent Homes for All and Better Care Active Lives PFI budgets (-£24.9k income & +£24.9k gross);
- Transfer of budget from the Adults Meals service to Assessment Staffing following efficiencies made to the meals service (+£192.5k income & -£192.5k gross);

- Allocation of funding for prisons to appropriate key service lines to align with changes in client activity in 17-18 – this has no effect on the overall total gross and income budgets;
- The realignment of budgets between Adult Learning & Physical Disability pathway - Community Based Services and Adult Learning Disability - Assessment Service Key Service Lines due to a realignment of the South Kent Coast and Thanet Assessment Team – this has no effect on the overall total gross and income budgets;
- Transfer of three posts to the Mental Health Business Support Team (+/- £85.5k gross);
- Transfer of one post from Adult Learning Disability - Assessment Service to the Adult Mental Health - Assessment Services (+/- £61.5k gross);
- Transfer within Adult Social Care & Health directorate to adequately fund the new senior structure of the Inspiring Lives Service (+/- £205.1k gross);
- Transfer within Adult Social Care & Health directorate between Children's Disability 0-18 Residential and Day-care services within Disabled Children services (+/-£300.0k gross);
- Funding transferred to the Adult Learning Disability - Assessment Service from Community Based Services due to additional recruitment to support Targeted Interventions savings streams (+/- £65.5k);

The overall movements are therefore an increase in gross of +£769.4k and income of -£1,168.1k giving an overall net increase of +£398.7k. This is detailed by Key Service line in the table below, which shows:

- the published budget,
- the proposed budget following adjustments for both formal virement and technical adjustments, together with the inclusion of changes to grant funding notified since the budget was set,
- the total value of the adjustments applied to each Key Service budget line.

Key Service	Original Cash Limit			Revised Cash Limit			Movement in Cash Limit		
	Gross £000	Income £000	Net £000	Gross £000	Income £000	Net £000	Gross £000	Income £000	Net £000
<b>Adult Social Care &amp; Health</b>									
Additional Adult Social Care allocation	17,493.8	0.0	17,493.8	6,099.7	0.0	6,099.7	-11,394.1	0.0	-11,394.1
Budget & Saving Plans to be allocated	9,753.3	-450.0	9,303.3	-1,051.9	-519.0	-1,570.9	-10,805.2	-69.0	-10,874.2
Safeguarding Adults	3,895.7	-239.3	3,656.4	3,895.7	-239.3	3,656.4	0.0	0.0	0.0
Community Based Preventative Services - Other Adults	2,399.8	-1,808.2	591.6	574.3	-558.2	16.1	-1,825.5	1,250.0	-575.5
Housing Related Support - Other Adults	9,807.4	-884.7	8,922.7	181.7	-181.7	0.0	-9,625.7	703.0	-8,922.7
Strategic Management & Directorate Support	3,601.1	-284.3	3,316.8	33,029.8	-5,884.6	27,145.2	29,428.7	-5,600.3	23,828.4
<b>Strategic Management &amp; Directorate Budgets</b>	<b>46,951.1</b>	<b>-3,666.5</b>	<b>43,284.6</b>	<b>42,729.3</b>	<b>-7,382.8</b>	<b>35,346.5</b>	<b>-4,221.8</b>	<b>-3,716.3</b>	<b>-7,938.1</b>
Adult Learning & Physical Disability pathway - Residential Care Services	75,662.2	-6,309.7	69,352.5	77,500.2	-6,309.7	71,190.5	1,838.0	0.0	1,838.0
Adult Learning & Physical Disability pathway - Community Based Services	95,830.7	-7,603.4	88,227.3	97,770.7	-7,603.4	90,167.3	1,940.0	0.0	1,940.0
Adult Learning Disability - Assessment Service	5,007.9	-178.8	4,829.1	5,486.6	-178.8	5,307.8	478.7	0.0	478.7
Adult Mental Health - Residential Care Services	11,305.5	-826.7	10,478.8	12,682.8	-826.7	11,856.1	1,377.3	0.0	1,377.3
Adult Mental Health - Community Based Services	5,574.6	-731.8	4,842.8	6,234.8	-731.8	5,503.0	660.2	0.0	660.2
Adult Mental Health - Assessment Services	9,417.9	-514.1	8,903.8	9,974.5	-514.1	9,460.4	556.6	0.0	556.6
Community Based Preventative Services - Learning Disability & Mental Health	6,543.9	-3,685.4	2,858.5	5,995.8	-3,476.5	2,519.3	-548.1	208.9	-339.2
Carers Support (Learning Disability & Mental health)	3,215.1	-182.5	3,032.6	2,837.9	-151.9	2,686.0	-377.2	30.6	-346.6
Housing Related Support (Learning Disability & Mental Health)	4,255.7	0.0	4,255.7	2,281.6	0.0	2,281.6	-1,974.1	0.0	-1,974.1
Looked After Children (with Disability) - Care & Support	11,483.1	-2,154.4	9,328.7	11,747.8	-2,154.4	9,593.4	264.7	0.0	264.7
Children in Need (Disability) - Care & Support	7,471.6	-307.8	7,163.8	7,164.2	-307.8	6,856.4	-307.4	0.0	-307.4
Disabled Children & Young People Service (0-25 LD & complex PD) - Assessment Service	5,801.7	0.0	5,801.7	5,801.7	0.0	5,801.7	0.0	0.0	0.0
Divisional and Directorate Support	6,297.9	-256.3	6,041.6	6,060.1	-256.3	5,803.8	-237.8	0.0	-237.8
Budget & Savings Plans to be allocated (LDMH)	-1,649.8	0.0	-1,649.8	-418.0	0.0	-418.0	1,231.8	0.0	1,231.8
<b>Disabled Children, Adult Learning Disability &amp; Mental Health</b>	<b>246,218.0</b>	<b>-22,750.9</b>	<b>223,467.1</b>	<b>251,120.7</b>	<b>-22,511.4</b>	<b>228,609.3</b>	<b>4,902.7</b>	<b>239.5</b>	<b>5,142.2</b>
Adult Physical Disability - Residential Care Services	13,073.6	-2,087.2	10,986.4	13,662.8	-2,087.2	11,575.6	589.2	0.0	589.2
Adult Physical Disability - Community Based Services	23,112.2	-3,270.8	19,841.4	26,670.8	-5,737.0	20,933.8	3,558.6	-2,466.2	1,092.4
Older People - Residential Care Services	113,073.9	-58,155.1	54,918.8	117,237.2	-58,417.8	58,819.4	4,163.3	-262.7	3,900.6
Older People - Community Based Services	61,738.1	-34,326.0	27,412.1	64,804.7	-32,150.9	32,653.8	3,066.6	2,175.1	5,241.7
Community Based Preventative Services - Older People & Physical Disability	6,989.5	-536.3	6,453.2	0.0	0.0	0.0	-6,989.5	536.3	-6,453.2
Adaptive & Assistive Technology	10,783.5	-6,500.2	4,283.3	11,362.6	-6,762.0	4,600.6	579.1	-261.8	317.3
Carers Support (Older People & Physical Disability)	9,290.5	-4,183.0	5,107.5	2,072.5	-1,311.5	761.0	-7,218.0	2,871.5	-4,346.5
Housing Related Support (Older People & Physical Disability)	686.1	0.0	686.1	0.0	0.0	0.0	-686.1	0.0	-686.1
Older People & Physical Disability Assessment Services	27,231.6	-2,167.7	25,063.9	28,600.4	-2,425.7	26,174.7	1,368.8	-258.0	1,110.8
Children in Need (Disability) - Assessment Services	421.5	0.0	421.5	421.5	0.0	421.5	0.0	0.0	0.0
Divisional Management & Support Costs (including savings yet to be allocated)	754.8	-40.0	714.8	714.2	-65.5	648.7	-40.6	-25.5	-66.1
Budget & Saving Plans to be allocated (OPPD)	-3,969.9	0.0	-3,969.9	-2,272.8	0.0	-2,272.8	1,697.1	0.0	1,697.1
<b>Older People &amp; Physical Disability</b>	<b>263,185.4</b>	<b>-111,266.3</b>	<b>151,919.1</b>	<b>263,273.9</b>	<b>-108,957.6</b>	<b>154,316.3</b>	<b>88.5</b>	<b>2,308.7</b>	<b>2,397.2</b>
<b>Total - Adult Social Care &amp; Health</b>	<b>556,354.5</b>	<b>-137,683.7</b>	<b>418,670.8</b>	<b>557,123.9</b>	<b>-138,851.8</b>	<b>418,272.1</b>	<b>769.4</b>	<b>-1,168.1</b>	<b>-398.7</b>

## 2. Children, Young People and Education:

The cash limits which the Directorate is working to, and upon which the variances in this report are based, include technical adjustments where there is no change in policy, including realignment of gross and income to more accurately reflect current levels of services and income to be received, totalling +£22,262.3k gross and -£22,354.6k income. The most significant changes included within this are:

- Increase in DSG to match the latest notification from the Education and Skills Funding Agency (+£10,841.1k gross, -£10,841.1k income);

- Reinstatement of budgets to services following the postponement of the launch of 'The Education People' (+£10,063.7k gross, -£10,063.7k income);
- Realignment of Asylum Grant funding following the creation of the NTS Reception Centre at Milbank (+£1,047.0k gross, -£1,047.0k income);
- Increase in Pupil Premium to match Q1 grant remittance (+£571.6k gross, -£571.6k income);
- Allocation of centrally held monies following rebasing of budgets in light of the 2017-18 outturn expenditure and activity levels (-£221.8k gross, +£221.8k income);
- Additional 'Specialist Educational Needs and Disability (SEND) Preparation for Employment Grant' and SEND Reforms Improving SEND Services Grant funding, (+£187.8k gross, -£187.8k income);
- Base budget transfer for strategic corporate service mobile working hardware costs (-£101.7k gross).

The Directorate would like to request formal virement through this report to reflect adjustments to cash limits required for the following changes (totalling +516.3k gross and -£97.9k income):

- Transfer of the Children's Customer Care team and associated funds to Children, Young People & Education directorate from Adult Social Care & Health directorate (+£216.6k gross);
- Transfer of budget related to Lifelong Links provision from Financing Items directorate to Children, Young People & Education directorate (+£205k);
- Adjustments to budgets relating to receipt of the Department for Education Early Years Education 'Thirty Hours Delivery Support Funding grant'. (+£97.9k gross, -£97.9k income);
- Transfer of funding to Strategic and Corporate Services directorate to reflect a reduction in the charge from the Business Services Centre (-£3.2k gross);
- Realignment of budgets between Key Service Lines in light of the 2017-18 outturn expenditure and activity levels within Children in Need (Disability) and Looked after Children (with Disability) lines which have no effect on the overall total gross and income budgets;
- Realignment of the Dedicated Schools Grant (DSG) to reflect 2018-19 costs and pressures, including funding for four additional Special Educational Needs Provision Evaluation Officers as agreed by Schools' Funding Forum in 2017-18 (+/-£310.2k);
- Transfer of funding to key service line 'Other Schools Services' from 'Schools Delegated Budgets' (+/-£234.6k).

The overall movements are therefore an increase in gross of +£22,778.6k and income of -£22,452.5k giving an overall net increase of +£326.1k. This is detailed by Key Service line in the table below, which shows:

- the published budget,
- the proposed budget following adjustments for both formal virement and technical adjustments, together with the inclusion of changes to grant funding notified since the budget was set,
- the total value of the adjustments applied to each Key Service budget line.

<b>Children, Young People &amp; Education</b>									
Strategic Management & Directorate Budgets	8,100.6	-3,643.6	4,457.0	8,110.0	-3,643.6	4,466.4	9.4	0.0	9.4
Budget & Saving Plans to be allocated (CYPE)	-2,276.3	0.0	-2,276.3	-2,276.3	0.0	-2,276.3	0.0	0.0	0.0
<b>Strategic Management &amp; Directorate Budgets (CYPE)</b>	<b>5,824.3</b>	<b>-3,643.6</b>	<b>2,180.7</b>	<b>5,833.7</b>	<b>-3,643.6</b>	<b>2,190.1</b>	<b>9.4</b>	<b>0.0</b>	<b>9.4</b>
Special Educational Needs	63,424.1	-62,692.5	731.6	63,861.9	-63,130.3	731.6	437.8	-437.8	0.0
Early Years Education	65,514.4	-65,514.4	0.0	65,514.4	-65,514.4	0.0	0.0	0.0	0.0
Home to school & college transport	39,601.2	-3,712.4	35,888.8	39,601.2	-3,712.4	35,888.8	0.0	0.0	0.0
Fair Access & Planning Services	2,888.6	-2,878.6	10.0	2,888.6	-2,878.6	10.0	0.0	0.0	0.0
Education Services to be provided by the Education Services Company	12,069.9	-5,922.0	6,147.9	4,172.5	-982.5	3,190.0	-7,897.4	4,939.5	-2,957.9
Community Learning & Skills (CLS)	12,829.0	-14,039.1	-1,210.1	12,829.0	-14,039.1	-1,210.1	0.0	0.0	0.0
Education Services & Planning Resources Management & Division Support	2,043.5	-1,017.0	1,026.5	2,043.5	-1,017.0	1,026.5	0.0	0.0	0.0
Other School Services	38,019.5	-39,964.3	-1,944.8	38,314.3	-40,259.1	-1,944.8	294.8	-294.8	0.0
<b>Education Services Planning &amp; Resources</b>	<b>236,390.2</b>	<b>-195,740.3</b>	<b>40,649.9</b>	<b>229,225.4</b>	<b>-191,533.4</b>	<b>37,692.0</b>	<b>-7,164.8</b>	<b>4,206.9</b>	<b>-2,957.9</b>
Education Services to be provided by the Education Services Company	0.0	0.0	0.0	18,020.5	-15,062.6	2,957.9	18,020.5	-15,062.6	2,957.9
<b>Quality &amp; Standards</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>18,020.5</b>	<b>-15,062.6</b>	<b>2,957.9</b>	<b>18,020.5</b>	<b>-15,062.6</b>	<b>2,957.9</b>
Early Help & Preventative Services	19,036.5	-11,866.5	7,170.0	19,036.5	-11,866.5	7,170.0	0.0	0.0	0.0
Children's centres	7,572.2	-3,728.1	3,844.1	7,590.6	-3,746.5	3,844.1	18.4	-18.4	0.0
Youth Services	6,596.8	-2,552.7	4,044.1	6,578.4	-2,534.3	4,044.1	-18.4	18.4	-0.0
Pupil Referral Units & Inclusion	3,937.0	-3,937.0	0.0	4,731.8	-4,731.8	0.0	794.8	-794.8	0.0
Early Help & Preventative Services Management & Directorate Support	3,687.1	-2,376.2	1,310.9	3,704.3	-2,414.7	1,289.6	17.2	-38.5	-21.3
<b>Early Help &amp; Preventative Services</b>	<b>40,829.6</b>	<b>-24,460.5</b>	<b>16,369.1</b>	<b>41,641.6</b>	<b>-25,293.8</b>	<b>16,347.8</b>	<b>812.0</b>	<b>-833.3</b>	<b>-21.3</b>
Schools Delegated Budgets	637,328.7	-637,328.7	0.0	646,695.4	-646,695.4	0.0	9,366.7	-9,366.7	0.0
<b>Schools' Delegated Budgets</b>	<b>637,328.7</b>	<b>-637,328.7</b>	<b>0.0</b>	<b>646,695.4</b>	<b>-646,695.4</b>	<b>0.0</b>	<b>9,366.7</b>	<b>-9,366.7</b>	<b>0.0</b>
Looked After Children - Care & Support	56,956.8	-4,683.9	52,272.9	59,359.9	-5,033.7	54,326.2	2,403.1	-349.8	2,053.3
Children in Need - Care & Support	2,474.4	-153.1	2,321.3	2,474.4	-153.1	2,321.3	0.0	0.0	0.0
Specialist Children Service - Assessment & Safeguarding Service	50,651.6	-3,513.6	47,138.0	50,931.8	-3,513.6	47,418.2	280.2	0.0	280.2
Adoption & Special Guardianship Arrangements & Service	14,767.7	-103.0	14,664.7	14,764.3	-103.0	14,661.3	-3.4	0.0	-3.4
Care Leavers Service	6,439.2	-3,489.1	2,950.1	6,584.1	-3,489.1	3,095.0	144.9	0.0	144.9
Asylum	17,398.3	-16,848.3	550.0	17,895.3	-17,895.3	0.0	497.0	-1,047.0	-550.0
Specialist Children's Service - Management & Support Costs	3,543.0	-250.7	3,292.3	3,456.0	-250.7	3,205.3	-87.0	0.0	-87.0
Budget & Saving Plans to be allocated (SCS)	1,500.0	0.0	1,500.0	0.0	0.0	0.0	-1,500.0	0.0	-1,500.0
<b>Specialist Children's Services</b>	<b>153,731.0</b>	<b>-29,041.7</b>	<b>124,689.3</b>	<b>155,465.8</b>	<b>-30,438.5</b>	<b>125,027.3</b>	<b>1,734.8</b>	<b>-1,396.8</b>	<b>338.0</b>
<b>Total - Children, Young People &amp; Education</b>	<b>1,074,103.8</b>	<b>-890,214.8</b>	<b>183,889.0</b>	<b>1,096,882.4</b>	<b>-912,667.3</b>	<b>184,215.1</b>	<b>22,778.6</b>	<b>-22,452.5</b>	<b>326.1</b>

### 3. Growth, Environment & Transport

The cash limits which the Directorate is working to, and upon which the variances in this report are based, include technical adjustments where there is no change in policy, including realignment of gross and income to more accurately reflect current levels of services and income to be received, totalling +£43.6k gross and -£43.6k income. Significant changes included within this are:

- Updated estimates for the internal recharging of tests carried out by the Kent Scientific Services on behalf of Coroners and Trading Standards (+£260.0k gross and -£260.0k income);
- Reduction in external funding for Countryside Management Partnerships (-£130.5k gross and +£130.5k income);
- Revised income estimates for Economic Development (-£123.3k gross and +£123.3k income).

The Directorate would also like to request formal virement through this report to reflect adjustments between Directorates as follows:

- A budget transfer from ICT Related Services in the Strategic & Corporate Services Directorate to Public Protection (Enforcement) in the Growth, Environment & Transport Directorate (+£2.2k gross) to reflect reduced server support costs;

The overall movements are therefore an increase in gross of +£45.8k and income of -£43.6 giving an overall net increase of +£2.2k. This is detailed by Key Service line in the table below, which shows:

- the published budget,
- the proposed budget following adjustments for both formal virement and technical adjustments, together with the inclusion of changes to grant funding notified since the budget was set,
- the total value of the adjustments applied to each Key Service budget line.

Key Service	Original Cash Limit			Revised Cash Limit			Movement in Cash Limit		
	Gross £000	Income £000	Net £000	Gross £000	Income £000	Net £000	Gross £000	Income £000	Net £000
<b>Growth, Environment &amp; Transport</b>									
Strategic Management & Directorate Budgets G,E&T	1,389.9	-68.0	1,321.9	1,389.9	-68.0	1,321.9	0.0	0.0	0.0
Budget & Savings Plans to be allocated (GET)	-709.7	0.0	-709.7	-709.7	0.0	-709.7	0.0	0.0	0.0
<b>Strategic Management &amp; Directorate Budgets (GET)</b>	<b>680.2</b>	<b>-68.0</b>	<b>612.2</b>	<b>680.2</b>	<b>-68.0</b>	<b>612.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Economic Development	6,297.3	-3,731.5	2,565.8	6,174.0	-3,608.2	2,565.8	-123.3	123.3	0.0
Arts	1,775.8	0.0	1,775.8	1,775.8	0.0	1,775.8	0.0	0.0	0.0
<b>Economic Development</b>	<b>8,073.1</b>	<b>-3,731.5</b>	<b>4,341.6</b>	<b>7,949.8</b>	<b>-3,608.2</b>	<b>4,341.6</b>	<b>-123.3</b>	<b>123.3</b>	<b>0.0</b>
Highway Transportation (including School Crossing Patrols)	7,834.4	-2,345.1	5,489.3	7,834.4	-2,345.1	5,489.3	0.0	0.0	0.0
Highway Asset Management (Roads and Footways)	13,144.3	0.0	13,144.3	13,144.3	0.0	13,144.3	0.0	0.0	0.0
Highway Asset Management (Other)	20,606.7	-4,054.2	16,552.5	20,606.7	-4,054.2	16,552.5	0.0	0.0	0.0
Subsidised Buses and Community Transport	8,062.9	-2,106.8	5,956.1	8,062.9	-2,106.8	5,956.1	0.0	0.0	0.0
Concessionary fares	17,226.2	-27.0	17,199.2	17,246.2	-47.0	17,199.2	20.0	-20.0	0.0
Young Person's Travel Pass	15,051.9	-6,344.4	8,707.5	15,051.9	-6,344.4	8,707.5	0.0	0.0	0.0
Residual Waste	39,366.8	-87.0	39,279.8	39,366.8	-87.0	39,279.8	0.0	0.0	0.0
Waste Facilities & Recycling Centres	31,639.7	-1,935.1	29,704.6	31,639.7	-1,935.1	29,704.6	0.0	0.0	0.0
Highways, Transport & Waste Management Costs and Commercial Operations	7,576.3	-3,175.0	4,401.3	7,593.7	-3,192.4	4,401.3	17.4	-17.4	0.0
<b>Highways, Transportation &amp; Waste</b>	<b>160,509.2</b>	<b>-20,074.6</b>	<b>140,434.6</b>	<b>160,546.6</b>	<b>-20,112.0</b>	<b>140,434.6</b>	<b>37.4</b>	<b>-37.4</b>	<b>0.0</b>
Public Protection (Enforcement)	12,943.2	-3,209.2	9,734.0	13,205.4	-3,469.2	9,736.2	262.2	-260.0	2.2
Environment & Planning	11,961.7	-7,979.8	3,981.9	11,831.2	-7,849.3	3,981.9	-130.5	130.5	-0.0
Environment, Planning & Enforcement Management Costs	638.2	0.0	638.2	638.2	0.0	638.2	0.0	0.0	0.0
<b>Environment, Planning &amp; Enforcement</b>	<b>25,543.1</b>	<b>-11,189.0</b>	<b>14,354.1</b>	<b>25,674.8</b>	<b>-11,318.5</b>	<b>14,356.3</b>	<b>131.7</b>	<b>-129.5</b>	<b>2.2</b>
Libraries, Registration & Archives	15,876.7	-6,514.0	9,362.7	15,876.7	-6,514.0	9,362.7	0.0	0.0	0.0
<b>Libraries, Registration &amp; Archives</b>	<b>15,876.7</b>	<b>-6,514.0</b>	<b>9,362.7</b>	<b>15,876.7</b>	<b>-6,514.0</b>	<b>9,362.7</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Total - Growth, Environment &amp; Transport</b>	<b>210,682.3</b>	<b>-41,577.1</b>	<b>169,105.2</b>	<b>210,728.1</b>	<b>-41,620.7</b>	<b>169,107.4</b>	<b>45.8</b>	<b>-43.6</b>	<b>2.2</b>

#### 4. Strategic and Corporate Services

The cash limits which the Directorate is working to and upon which the variances in this report are based, include technical adjustments where there is no change in policy, including realignment of gross and income to more accurately reflect current levels of services and income to be received totalling +£3,980.6k gross and -£3,980.6k income. Significant changes included in this are:

- The realignment needed to reflect new arrangements whereby the costs of staff carrying out Public Health related activities will no longer be incurred directly against Public Health budget lines. Instead these costs will be incurred by the Strategic

Commissioning budget line and then recharged (+£3,282.8k gross, -£3,282.8k income);

- Various realignments relating to the Property budgets (+£381.3k gross and -£381.3k income)
- Realignment resulting from BSC restructure for Human Resources related services (£88.0k gross -£88.0k Income).

The Directorate would also like to request the formal virement through this report to reflect some realignment of Public Health budgets between Key Service lines in view of the 2017-18 outturn and activity levels whereas the budget was set based on forecasts from several months earlier. The revised cash limits are reflected in the table below. Also reflected is the transfer from Financing Items (+£50.0k Gross) to Strategic Commissioning to cover the final year for Strode Park, as well as an allocation from Older People & Physical Disability Assessment Services to Strategic Commissioning in respect of Dementia Friendly Communities (+£165.3k gross).

In addition, there are cash limits amounting to +£572.7k which have transferred from Financing Items, to reflect where responsibility for budget has transferred (but no change in policy).

There are a number of other technical adjustments the most significant for which are:

- Various adjustments for transfers of staff and responsibilities from the BSC to:
  - Human Resources Related Services for Kent Graduate Programme and Learning & Development staff +£1,132k Gross.
  - ICT related services of +£2,109.4k
  - Finance +£62.5k
- Rebasing the BSC budget to set an income budget Business services centre -£633.3k gross and -£2,670.6k income -£3,303.9k net.
- Base budget transfer for the SCS Mobile Working Project Hardware costs, from CYPE £101.7k and from ASC £7.4k to S&CS +£109.1k gross

The overall movements are therefore an increase in gross of total +£7,432.5k and income of -£6,534.4k, giving an overall net increase of +£898.1k. This is detailed by Key Service line in the table below, which shows:

- the published budget,
- the proposed budget following adjustments for both formal virement and technical adjustments, together with the inclusion of changes to grant funding notified since the budget was set,
- the total value of the adjustments applied to each Key Service budget line.



Key Service	Original Cash Limit			Revised Cash Limit			Movement in Cash Limit		
	Gross £000	Income £000	Net £000	Gross £000	Income £000	Net £000	Gross £000	Income £000	Net £000
<b>Strategic &amp; Corporate Services</b>									
Strategic Management & Directorate Budgets S&CS	2,795.8	-4,946.6	-2,150.8	2,684.5	-4,946.6	-2,262.1	-111.3	0.0	-111.3
Budgets and Savings Plans to be allocated (S&CS)	-111.3	0.0	-111.3	0.0	0.0	0.0	111.3	0.0	111.3
<b>Strategic Management &amp; Directorate Budgets (S&amp;CS)</b>	<b>2,684.5</b>	<b>-4,946.6</b>	<b>-2,262.1</b>	<b>2,684.5</b>	<b>-4,946.6</b>	<b>-2,262.1</b>	<b>-0.0</b>	<b>0.0</b>	<b>-0.0</b>
Human Resources related services	7,024.5	-783.4	6,241.1	8,224.5	-871.4	7,353.1	1,200.0	-88.0	1,112.0
Customer contact, Communications & Consultations	6,223.6	-722.3	5,501.3	6,274.5	-753.2	5,521.3	50.9	-30.9	20.0
Local Member Grants	1,620.0	0.0	1,620.0	1,620.0	0.0	1,620.0	0.0	0.0	0.0
<b>Engagement, Organisation Design &amp; Development</b>	<b>14,868.1</b>	<b>-1,505.7</b>	<b>13,362.4</b>	<b>16,119.0</b>	<b>-1,624.6</b>	<b>14,494.4</b>	<b>1,250.9</b>	<b>-118.9</b>	<b>1,132.0</b>
Finance	16,853.7	-5,958.1	10,895.6	16,868.7	-5,910.6	10,958.1	15.0	47.5	62.5
<b>Finance</b>	<b>16,853.7</b>	<b>-5,958.1</b>	<b>10,895.6</b>	<b>16,868.7</b>	<b>-5,910.6</b>	<b>10,958.1</b>	<b>15.0</b>	<b>47.5</b>	<b>62.5</b>
General Counsel	5,045.2	-195.0	4,850.2	5,217.9	-195.0	5,022.9	172.7	0.0	172.7
<b>General Counsel</b>	<b>5,045.2</b>	<b>-195.0</b>	<b>4,850.2</b>	<b>5,217.9</b>	<b>-195.0</b>	<b>5,022.9</b>	<b>172.7</b>	<b>0.0</b>	<b>172.7</b>
Property related services	34,261.3	-11,566.2	22,695.1	34,642.6	-11,947.5	22,695.1	381.3	-381.3	-0.0
ICT related services	15,169.0	-2,448.1	12,720.9	17,388.5	-2,448.1	14,940.4	2,219.5	0.0	2,219.5
<b>Infrastructure</b>	<b>49,430.3</b>	<b>-14,014.3</b>	<b>35,416.0</b>	<b>52,031.1</b>	<b>-14,395.6</b>	<b>37,635.5</b>	<b>2,600.8</b>	<b>-381.3</b>	<b>2,219.5</b>
Strategic Commissioning	7,751.0	-341.9	7,409.1	11,823.4	-3,799.0	8,024.4	4,072.4	-3,457.1	615.3
Public Health - Children's Programme	31,688.4	-31,688.4	0.0	31,530.3	-31,530.3	0.0	-158.1	158.1	0.0
Public Health - Mental Health, Substance Misuse & Community Safety	16,105.2	-16,105.2	0.0	16,714.1	-16,714.1	0.0	608.9	-608.9	-0.0
Public Health - Sexual Health	12,627.6	-12,627.6	0.0	12,583.7	-12,583.7	0.0	-43.9	43.9	0.0
Public Health - Healthy Lifestyles	8,945.0	-8,945.0	0.0	8,822.2	-8,822.2	0.0	-122.8	122.8	-0.0
Public Health - Advice and Other Staffing	4,791.7	-4,791.7	0.0	4,461.6	-4,461.6	0.0	-330.1	330.1	-0.0
<b>Strategic Commissioning</b>	<b>81,908.9</b>	<b>-74,499.8</b>	<b>7,409.1</b>	<b>85,935.3</b>	<b>-77,910.9</b>	<b>8,024.4</b>	<b>4,026.4</b>	<b>-3,411.1</b>	<b>615.3</b>
Strategy, Policy, Relationships & Corporate Assurance	2,159.4	-436.0	1,723.4	2,159.4	-436.0	1,723.4	0.0	0.0	0.0
<b>Strategy, Policy, Relationships &amp; Corporate Assurance</b>	<b>2,159.4</b>	<b>-436.0</b>	<b>1,723.4</b>	<b>2,159.4</b>	<b>-436.0</b>	<b>1,723.4</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Business Services Centre	24,492.9	-24,492.9	0.0	23,859.6	-27,163.5	-3,303.9	-633.3	-2,670.6	-3,303.9
<b>Business Services Centre</b>	<b>24,492.9</b>	<b>-24,492.9</b>	<b>0.0</b>	<b>23,859.6</b>	<b>-27,163.5</b>	<b>-3,303.9</b>	<b>-633.3</b>	<b>-2,670.6</b>	<b>-3,303.9</b>
<b>Total - Strategic &amp; Corporate Services</b>	<b>197,443.0</b>	<b>-126,048.4</b>	<b>71,394.6</b>	<b>204,875.5</b>	<b>-132,582.8</b>	<b>72,292.7</b>	<b>7,432.5</b>	<b>-6,534.4</b>	<b>898.1</b>

## 5. Financing Items

The cash limit upon which the variances in this report are based include technical adjustments where the responsibility for budget has transferred, but there is no change in policy.

There are also corporate adjustments related to the net allocation of the centrally held provision for budget realignment included in the 18-19 budget.

The overall movements are therefore an increase in gross of -£1,885.1k and income of +£1,057.4k giving an overall net increase of -£827.7k. This is detailed by Key Service line in the table below, which shows:

- the published budget,
- the proposed budget following adjustments for both formal virement and technical adjustments, together with the inclusion of changes to grant funding notified since the budget was set,
- the total value of the adjustments applied to each Key Service budget line.

Key Service	Original Cash Limit			Revised Cash Limit			Movement in Cash Limit		
	Gross £000	Income £000	Net £000	Gross £000	Income £000	Net £000	Gross £000	Income £000	Net £000
<b>Financing Items &amp; Unallocated</b>									
Financing Items & Unallocated	133,129.2	-17,700.9	115,428.3	131,244.1	-16,643.5	114,600.6	-1,885.1	1,057.4	-827.7
<b>Total - Financing Items &amp; Unallocated</b>	<b>133,129.2</b>	<b>-17,700.9</b>	<b>115,428.3</b>	<b>131,244.1</b>	<b>-16,643.5</b>	<b>114,600.6</b>	<b>-1,885.1</b>	<b>1,057.4</b>	<b>-827.7</b>

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